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Town of Marlborough, NH

2003 Town Report

TOWN OF MARLBOROUGH

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TOWN OF MARLBOROUGH

ANNUAL REPORT

Background Information

Township chartered in 1752 by the Masonic Proprietors' agent as " Monadnock No. 5". Lots were drawn in 1762, and were first settled two years later. The Town was incorporated in 1776.

Population 2009; Households 856
Location: Latitude 42 52' North, Longitude 72 12' West
Elevation above sea level: 730 feet.
Area of Land: 20.5 square miles Water: 0.2 square miles

POLITICAL REPRESENTATIVES

********** FEDERAL ********** STATE **********

U.S Senators:

Honorable Judd Gregg
393 Russell Senate Office Building
Washington, D.C. 20510-2904
Phone: 202-224-3324
Fax: 202-224-4952
Contact: Stan Sokol

Local Office: 125 North Main Street
Concord, N.H. 03301
Phone: 225-7115
Fax: 224-0198
Contact: Carol Carpenter

Honorable John Sununu
Senate Russell Courtyard #4
Washington , D.C. 20510
Phone: 202-224-2841
Fax: 202-228-4131

1750 Elm Street, Suite 100
Manchester, NH 03104
Phone: 800-922-2230
Fax: 603-634-5003
Contact: Mark Aldrich

U.S. Congressman, 2nd N.H. District:

Honorable Charles Bass
218 Cannon House Office Building
Washington, D.C. 20515
Phone: 202-225-5206
Fax: 202-225-2946
Contact: David Leland

Local Office: One West Street Suite 208
Keene, NH 03431
Phone: 358-5092
E-Mail: cbass@hr.house.gov
Contact: Darwin Cusack

Governor of New Hampshire:

Governor Craig Benson
Office of the Governor
State House
Concord, N.H. 03301
Phone: 271-2121

Executive Council, District 2:

Councilor Peter Spaulding
State House, Room 207
Concord, N.H. 03301
Phone: 271-3632

State Senator, District 10:

Senator Thomas Eaton
107 N. Main St., Rm. 302
Concord, N.H. 03301-4951
Phone: 271-3073

Representatives to the General Court:

Honorable Anna Z. Tilton
60 Webb Depot Road
Marlborough, NH 03455
Phone: (603)876-4411
Email: annatilton@hotmail.com

Honorable Judson Dexter
64 Ash Hill Road
Swanzey, NH 03446-3506
Phone: (603)352-1184

Honorable Peter Allen
25 Seaver Road
Harrisville, NH 03450-5538
Phone: (603) 827-5530

Honorable George L. Liebl
12 Centerview Circle
Swanzey, NH 03446-3603
Phone: (603)352-3469

SELECTMEN'S FOREWORD

Property assessment consumed a large amount of time in 2003 as the Selectmen's Office worked with the firm of Earls, Neider and Perkins to do a statistical revaluation of property in Marlborough. Due to the changing real estate market, the assessments in the Town of Marlborough were calculated by the State of NH to be at 68% of market value. The Board of Selectmen would like to thank Sandy LaPlante and Pam Croteau in our office and Ellen Orkins and Heidi Laffond in the Town Clerk's Office for their efforts during this project. Any property owner who feels he/she has received an incorrect assessment should contact the Selectmen's Office to obtain an abatement form. Abatement forms must be submitted to the town by March 31, 2004.

The Board of Selectmen worked with Northeast Rural Water Association to streamline our water and sewer meter reading process. New technology enables a hand-held device to take the readings and download usage information onto the Town Clerk's computer for billing. Although we are still working out a few minor problems, this new procedure will save many staff hours per year.

The police department welcomed a new officer in 2003. Steve LaMears graduated from N.H. Police Academy in October. He joins Chief Ray Dodge and Officer Chris Simonds. We wish Steve success in his new career.

The highway department completed a water project on McKinley Circle this year. This project replaced restricted pipes to increase water pressure to this neighborhood. The highway department personnel--Harry Patnode, Richard Patnode and Brian Tarr—saved our town tax dollars by completing the project in-house.

The recycling center has a new manager. Clarence Batchelder, who previously worked part-time, replaced Ransom Webster in October. Although still part-time, his new position is responsible for all aspects of operations at the recycling center. We congratulate Mr. Batchelder on his new position and thank Ransom Webster for his many years of service to the Town of Marlborough.

Another significant addition to the team of volunteers in our town is Jim Davidian. Jim was appointed as Emergency Management Director in June. In his first year, Jim has worked countless hours to obtain a $17,000 grant from the State of N.H. for the Town of Marlborough to purchase emergency generators. The Board of Selectmen thank Mr. Davidian for his efforts on behalf of the citizens of Marlborough.

Our website continues to expand. Mr. Bill Heyman generously volunteers his time to keep our site up-to-date with information on our town. Please visit www.marlboroughnh.org and notify our office if there is other information you would like to see included.

In 2004, the Selectmen's Office will be updating current use property assessments. In what was known as the "Marlow Decision" the State of N.H. required all towns to assess current use parcels individually based on access, terrain, timber potential, etc. Property owners with land in current use will be receiving questionnaires to properly categorize and assess each parcel.

Board of Selectmen

TOWN OFFICERS/EMPLOYEES

BOARD OF SELECTMEN:	**Chair:**	Gina M. Paight ' 04
Municipal Property Committee:		John Northcott '05
Water/Sewer Commissioners		Lawrence W. Robinson '06
ADMINISTRATIVE ASSISTANT:		Sandra LaPlante
OFFICE ASSISTANT:		Pam Croteau
TOWN CLERK-TAX COLLECTOR:		Ellen Orkins
DEPUTY TOWN CLERK-TAX COLLECTOR:		Heidi Laffond
TOWN TREASURER:		Barbara Johnson '05
DEPUTY TREASURER:		Belinda S. Oster
MODERATOR:		John Fletcher '04
DIRECTOR OF PUBLIC WORKS:		Harry Patnode Jr.
HIGHWAY DEPARTMENT EMPLOYEES:		Richard Patnode
		Brian Tarr
TRUSTEES OF TRUST FUNDS:		Chair:Wayne Crowell '04
		Rufus Frost, III, '05
		Charlton MacVeagh '06
CEMETERY TRUSTEES:		Chair: Rita Grace '05
		Edwin Woodward Sr. '04
		Barbara Woodward '06
SEXTON:		Michael Ball '05
WELFARE ADMINISTRATOR		Pam Croteau
DEPUTY:		Heidi Laffond
HEALTH OFFICER:		Justine Torelli
AUDITOR:		Vachon,Clukay & Co.,PC
PLANNING BOARD:	**Chair:**	Ken Kerber '06
		Lawrence Robinson '06
		James Bearce '04
		Thomas Trusty ' 04
	Vice Chair:	Prentice Colby '06
		Benjamin Rice '06
	Secretary:	Dana Carley
ZONING BOARD:		Chair: Robert Heald '04
		Frank Buckbee '06
		Frank Knight '06
		Elmer Grover '04
		Jerry Germer '04
		*Prentice Colby
	Secretary:	Dana Carley

*Designates Alternate Members

TOWN OFFICERS/EMPLOYEES

RECREATION COMMITTEE: Chair: John Belletete '04

RECYCLING/TRANSFER CTR. EMPLOYEES:

Manager:	Clarence Batchelder
	Paul Laurendeau
	Linwood B. Croteau
	Leo Lamoureux
	Robert Pratt Sr.

FIRE WARDS:

Chief:	John Manning '05
	Michael Laffond '04
	Linwood C. Croteau '04
	Harry Brake '06
	Steven Thomas '06

FOREST FIRE WARDEN: Michael Laffond

DEPUTY FOREST FIRE WARDENS:

Edward Wilson Jr.
Michael Goodwin
John Manning
Steven Thomas
Mathew Patnode

POLICE CHIEF: Raymond T. Dodge

POLICE OFFICERS:

	Christopher Simonds
	Steven LaMears
Secretary:	Rebecca Hokanson
School Patrol:	Arlene St. Pierre
Animal Control:	Police Officer on Duty

FROST FREE LIBRARY TRUSTEES:

	Robert Bennett '04
Chairman	Anna Tilton '05
	Lawrence Robinson '06
	Gina Paight '04
	John Northcott '05
	Jacqueline Leahy '06
Honorary	Rufus Frost III
Honorary	Rev. Jim Walsh
Honorary	Rev. Joan McPherson

FROST FREE LIBRARY STAFF:

	Director, Lisa Bearce
Assistant:	Dolores Biron
Assistant:	Charthea Taylor
Custodian:	Robert Pratt

SUPERVISORS OF THE CHECKLIST:

Chair:Harry Kenney III '04
Robert Hackler '05
Charlotte Crowell '08

STREET SEQUENCE COORDINATOR: Carl E. Russell

TOWN OFFICERS/EMPLOYEES

CONSERVATION COMMISSION:

Chairman:	Ira Gavrin '04
Secretary:	Victor Deforest '06
	Michael Krinsky '05
	Ernest Linders '06
	William Heyman '05
	* Katrina Malony '06

HERITAGE COMMISSION:

Chairman:	Richard Butler '06
	* Pricilla Richardson '04
	Manfredo Torelli ' 04
	Robert Bennett '04
	Rufus Frost, III

*Designates Alternates

ADVISORY BUDGET COMMITTEE:		Ken Kerber '05
		William Hale '05
		Rufus Frost, III '05
		Jeff Miller '05
	School:	James Carley '05
	Selectman:	John Northcott '05
INSPECTORS:	Building:	Edwin Woodward Jr.
	Electrical:	David Redfield Jr.
	Plumbing:	Peter Henry
SOUTHWEST REGION PLANNING BOARD OF DIRECTORS:		Lawrence Robinson
Transportation Advisory Committee:		Vacant
Housing Advisory Committee:		Vacant
Natural Resource Advisory Committee:		Michael Krinsky

GENERAL INFORMATION

TOWN OFFICES: **P.O. BOX 487**
236 MAIN STREET
E-MAIL: Marlborough@monad.net
WEBSITE: www.marlboroughnh.org

TOWN CLERK'S OFFICE HOURS: 876-4529

M,T,TH	9 A.M. TO 4:30 P.M.
Mon. eve.	7 P.M. TO 9:00 P.M.
Wednesday	9 A.M. TO 12:00 P.M.
Friday	9 A.M. TO 2:00 P.M.

E-Mail: marlboroughtc@monad.net

SELECTMEN'S OFFICE HOURS: 876-3571

M, T, W, TH. F	9A.M. TO 4 P.M.
Mon. eve.	7 P.M. TO 9 P.M.

POLICE DEPT. – 876-3311 for routine business
Emergency call 911

WELFARE OFFICE: 876-3751
By appointment Tuesday, Wednesday & Thursday
10AM to 1PM

FIRE DEPT: CALL 911
PO Box 487, 149 Main St
Fire Chief – John Manning – 876-3904, meets 1st Thurs. of month and equipment checks on Sunday morning.

HIGHWAY DEPT: 876-4401
PO Box 487, 132 Jaffrey Rd.
DIR. OF PUBLIC WORKS/ROAD AGENT - Harry Patnode Jr.

FROST FREE LIBRARY: 876-4479
PO Box 416, 28 Jaffrey Rd.
Librarian – Lisa Bearce

HOURS:	Tues/Wed	2:00 P.M. TO 8:00 P.M.
	Thursday	10:00 A.M. TO 5:00 P.M.
	Friday	2:00 P.M. TO 5:00 P.M.
	Saturday	10:00 A.M. TO 1:00 P.M.

Planning Board and Zoning Board meets second Tuesday each month. Office hours are Monday night by appointment 7-9 P.M. Call 876-4529 for appointment.

Recreation Committee meets periodically. Contact 876-4007 for information.

Heritage Commission meets every month. Chairman Richard Butler at 876-3980.

Conservation Commission meets periodically. Contact Chairman Ira Gavrin or Secretary Katrina Maloney.

Supervisor of the Checklist – Contact Town Clerk's Office.

Cemetery Trustees – Contact Mrs. Rita Grace 876-4663.

Health Officer – (Part-Time) Mrs. Justine Torelli 876-4524.

Building, Electrical & Plumbing permits – Contact Town Clerk's Office or Selectmen's Office.
Building Inspector – Edwin Woodward Jr. – 876-4681
Electrical Inspector – David Redfield Jr. – 876-9378
Plumbing Inspector – Peter Henry – 876-4573

*****ATTENTION DOG OWNERS*****

All dogs six months or older must be licensed by May 1, 2004. Licenses are available from the Town Clerk's office at the Town Offices.

An animal population control fee is now part of the license fee. This money will be sent to the State and given to low income persons to have their dogs and cats sterilized. The fees are as follows:

$7.50 for neutered or spayed animal
$10.00 for female or male animal
Note: Persons over 65 years of age may license one dog for $3.00.

Late Fees: $1.00 per month shall be charged if fees are not paid by June 1, 2004.

Any owner keeping a dog contrary to the provisions of NH Statutes RSA: 466 shall forfeit $25.00 to the Town in which the dog is kept in addition to the above $1.00 per month charge.

Note: Marlborough's leash law has been in effect since 1975.

*****ATTENTION BOAT OWNERS*****

Your boat may be registered at John Fletcher's Bait and Tackle Shop at 293 Main Street. Boat taxes go to the Town in which they are paid. Let's give Marlborough the benefit of your boat tax!

*****IMPORTANT*****

INVENTORY OF TAXABLE PROPERTY

Please return your Inventory promptly. It is especially important that the census portion be filled in completely. This information is used for the school census and to compute our State Revenue Sharing. Inventories are due on **April 15, 2004. After that date, a minimum penalty of $10.00 applies**.

*****IMPORTANT*****

If your mailing address should change please notify the Town Hall promptly in order to avoid delays in receiving your mail from the Town.

THE FROST FREE LIBRARY AT 28 JAFFREY ROAD IS YOUR SOURCE FOR FLOOD PLAIN MANAGEMENT INFORMATION.

Publications include information on flood insurance, protecting a building from flooding, and community hazard mitigation. Contact the librarian for more information.

Additional assistance is also available at Marlborough Town Offices. Please contact the Selectmen's Office, Community Rating System Coordinator, at Marlborough Town Offices 236 Main Street, Marlborough, NH 03455-0487 for more information. Call 876-3751.

TOWN OF MARLBOROUGH
HOLIDAY SCHEDULE
FROM APRIL 2004 - MARCH 2005

The Town of Marlborough follows the State of New Hampshire Holiday Schedule. Town offices and Departments will be **closed** on the following dates:

Memorial Day	Monday, May 31, 2004
Independence Day	Monday, July 5, 2004
Labor Day	Monday, September 6, 2004
Columbus Day	Monday, October 11, 2004
Veterans Day	Thursday, November 11, 2004
Thanksgiving Day	Thursday, November 25, 2004
Day After	Friday, November 26, 2004
Day Before Christmas	Friday, December 24, 2004
Day Before New Years	Friday, December 31, 2004
Martin Luther King	Monday, January 17, 2005
Presidents's Day	Monday, February 21, 2005

RECYCLING/TRANSFER CENTER
(603) 876-4795

Wednesday
3 PM to 7PM
Friday
8 AM to 1 PM
Saturday
8 AM to 3 PM

HAZARDOUS WASTE COLLECTION SCHEDULE FOR 2004

There are 12 collection dates. The drop off location is at The Keene Recycling Center on Route 12 North. Collection hours are 8 AM to 1 PM. The schedule is as follows:

Saturday, March 13, 2004
Wednesday, March 17, 2004
Saturday, March 27, 2004
Saturday, April 10, 2004
Wednesday, April 14, 2004
Saturday, April 24, 2004
Saturday, May 8, 2004
Wednesday, May 12, 2004
Saturday, May 22, 2004
Saturday, June 5, 2004
Wednesday June 9, 2004
Saturday, June 19, 2004

TOWN OF MARLBOROUGH
2004 WARRANT AND BUDGET

2004 TOWN WARRANT
Town of Marlborough
State of New Hampshire

To the inhabitants of the Town of Marlborough, in the County of Cheshire, in said State, qualified to vote in Town Affairs:

You are hereby notified that the Annual Town Meeting and elections will be held at the Marlborough School Gymnasium in said Marlborough on Tuesday, the ninth day of March 2004. The polling area for questions to be decided by official ballot will be in the gymnasium. The Polls will open from 1:00 p.m. until 9:00 p.m. to act on the following subjects to be considered upon the official ballot:

Article 1: To choose by ballot all necessary Town Officers for the ensuing year.

Further, the voters are notified that the Town business meeting will begin at 7:00 p.m. to act upon the following:

Article 2: To see if the Town will vote to raise and appropriate the sum of One Million Three Hundred Fifty-two Thousand One Hundred Seventeen Dollars ($1,352,117.00) which represents the recommended operating budget for the year 2004. The sum does not include the warrant articles addressed.

Article 3: To see if the Town will vote to raise and appropriate the sum of Seven Thousand Five Hundred Dollars ($7,500.00) for the purpose of funding The Community Kitchen. Recommended by Board of Selectmen. (Majority vote required)

Article 4: To see if the Town will vote to raise and appropriate the sum of Two Thousand Five Hundred Eighty Dollars ($2,580.00) for the purpose of funding Monadnock Family Services. Recommended by Selectmen. (Majority vote required)

Article 5: To see if the Town will vote to raise and appropriate the sum of Twenty-Seven Thousand Dollars ($27,000.00) for the purpose of purchasing a new police cruiser. Nine Thousand Dollars ($9,000.00) to be raised by taxes and authorize the withdrawal of not more than Eighteen Thousand ($18,000.00) from the Cruiser Capital Reserve Fund previously established for this purpose. Recommended by Board of Selectmen. (Majority vote required)

Article 6: To see if the Town will vote to raise and appropriate the sum of Eight Thousand Dollars ($8,000.00) to be added to the Fire Equipment Capital Reserve Fund previously established and to designate the Selectmen as agents to expend. Recommended by Selectmen. (Majority vote required)

Article 7: To see if the Town will vote to raise and appropriate the sum of Sixteen Thousand Dollars ($16,000.00) for the second year's payment on the One-Ton Dump Truck lease. Recommended by Selectmen. (Majority vote required)

Article 8: To see if the Town will vote to raise and appropriate the sum of Ten Thousand Dollars ($10,000.00)) to be added to the Heavy Equipment Capital Reserve Fund previously established and to designate the Selectmen as agents to expend. Recommended by Selectmen. (Majority vote required)

Article 9: To see if the Town will vote to raise and appropriate the sum of Three Thousand Seven Hundred Fifty Dollars ($3,750.00) for the purpose of up-dating the Town Tax Maps. Recommended by Selectmen.

Article 10: To see if the Town will vote to raise and appropriate the sum of Five Thousand Dollars ($5000.00) for the purpose of repairing the roof on the Frost Free Library. Recommended by the Selectmen.

Article 11: To see if the Town will vote to raise and appropriate the sum of Five Thousand Five Hundred Dollars ($5,500.00) to assist the Heritage Commission and the Steering committee in completing the Meeting House Heritage Site project on Frost Hill Road, including the dry stone wall reconstruction of the Olde Town Pound. This will be a non-lapsing appropriation per RSA 32:7, IV and will not lapse until the Pound restoration work is completed or by December 31, 2005, whichever is sooner. (Petitioned Article) Recommended by Selectmen. (Majority vote required)

Article 12: To see if the Town will vote to authorize the Selectmen to appoint a Capital Improvement Committee pursuant to RSA 674:5. In prior year this has been responsibility of the Planning Board. Recommended by Selectmen. (Majority vote required)

Article 13: To see if the Town will vote to authorize the Selectmen to sell any or all of the town owned excess parcels of land. Recommended by Selectmen. (Majority vote required)

Article 14: To hear reports of Town Agents, Auditors, and Committees.

Article 15: To transact any other business that may legally come before this meeting, or take any action thereon.

Given under our hands and seal this 23rd day of February, in the year of our Lord, two thousand and four.

Gina M. Paight – Chairman

John Northcott – Selectman

Lawrence W. Robinson – Selectman

Selectmen of the Town of Marlborough

SAMPLE ELECTION BALLOT FOR THE TOWN MEETING – MARCH 9, 2004
POLLS OPEN FROM 1:00 PM TP 9:00 PM AT MARLBOROUGH GYM

PLACE A CROSS (X) IN THE AFTER EACH NAME YOU WISH TO VOTE FOR.

Selectman for Three Years
Vote for One

Gina Paight ……..……..……..……...☐

……..……

Treasurer for Three Years
Vote for One

Barbara (Bonnie) B. Johnson……☐

……

Moderator for Two Years
Vote for One

John F. Fletcher……..……..……..☐

……..

Cemetery Trustee for Three Years
Vote for One

Edwin Woodward, Sr.……☐

……..

Fire Ward for Three Years
Vote for Two

Michael F. Laffond……..……..……☐

Linwood C. Croteau .....……..……☐

……..

Frost Free Library Trustee for 3 Years
Vote for One

Patricia Massey……..……..……☐

……..

Supervisor of the Checklist for 6 Years
Vote for One

Hank Kenney……..……..……..☐

……..

Trustee of Trust Funds for 3 Years
Vote for One

Wayne F. Crowell……..……..……☐

……..……

Recreation Committee Member
For 3 Years
Vote for Two

……..

……..

Recreation Committee Member
For 2 Years
Vote for Two

……..

……..

Recreation Committee Member
For 1 Year
Vote for One

……..

PROPOSED 2004 TOWN ORDINANCE AMENDMENTS

A VOTER WHO WISHES TO VOTE "YES" WILL PLACE AN (X) IN THE SQUARE IDENTIFIED WITH THE WORD "YES" FOLLOWING THE QUESTION. A VOTER WHO WISHES TO VOTE "NO' WILL PLACE AN (X) IN THE SQUARE IDENTIFIED WITH THE WORD "NO" FOLLOWING THE QUESTION. IF NO (X) IS PLACED IN EITHER SQUARE FOLLOWING THE QUESTION, THE BALLOT WILL NOT BE COUNTED AS TO THE QUESTION.

1. Are you in favor of the adoption of **Amendment #1** as proposed by the Planning Board to amend the definition of **Section 2.3 Accessory Building or Use** in the Town Ordinances to read as follows: A subordinate building or use which is located on the same lot which the main building or use is situated and which is customarily and reasonably necessary and incidental to the conduct of the primary use of such main building or use. Accessory buildings cannot include campers, trailers or manufactured housing.

Explanation: This change better defines the type of structures that are not permitted as Accessory Buildings.

The Planning Board recommends passage of this amendment.

YES □ NO □

2. Are you in favor of the adoption of **Amendment #2** as proposed by the Planning Board to amend **Section 8: Off-street Parking Requirements** in the Town Ordinances to add a paragraph as follows: 8.2 Exterior, unscreened storage or placement of travel trailers, recreational vehicles, campers or camper bodies is limited to one unit per titled property.

Explanation: This change would require that more than one travel trailer, recreational vehicle or camper on any titled property be screened from public view. The intent is to protect the character of a neighborhood and the property values of abutters.

The Planning Board recommends passage of this amendment.

YES □ NO □

3. Are you in favor of the adoption of **Amendment #3** as proposed by the Planning Board to amend Town Ordinance **Section 6.4.D.12 (Table of Use Regulations, Principal Uses, Residential)** to read as follows: Specialized trade establishments, such as (but not limited to) plumbing and heating, welding, blacksmithing, ventilation, air conditioning and refrigeration, carpentry, appliance repairs, art and dance studios.

Explanation: This change helps define the type of trade businesses allowed or restricted in each zone.

The Planning Board recommends passage of this amendment.

YES □ NO □

4. Are you in favor of the adoption of **Amendment #4** as proposed by the Planning Board to add Town Ordinance **Section 6.4.D.20 (Table of Use Regulations, Principal Uses, Residential)** to read as follows: Retail sales establishments such as (but not limited to) businesses that sell dry goods, furniture, hardware, antiques, computers, groceries, beverages, supplies, pets and videos. Permitted in C1, C2, C3 and C4. Not permitted in R1, R2, R3 and R4.

Explanation: This change helps define retail sales businesses and where they are allowed or restricted in each zone.

The Planning Board recommends passage of this amendment.

YES □ NO □

5. Are you in favor of the adoption of **Amendment #5** as proposed by the Planning Board to amend the definition of **Section 2.43 Manufactured Housing** in the Town Ordinances to read as follows: Manufactured housing (mobile homes) means any structure, transportable in one or more sections, which, in the traveling mode, is 8 body feet or more in width and 40 body feet

or more in length, or when erected on site is 320 square feet or more, and which is built on a permanent chassis and designed to be used as a dwelling with or without permanent foundation when connected to required utilities, which include plumbing, heating and electrical heating systems contained therein. Manufactured housing as defined in this section shall not include presite built housing as defined in RSA 674:31-a.

Explanation: This change better defines the type of structures defined as Manufactured Housing.

The Planning Board recommends passage of this amendment.

YES ☐ NO ☐

6. Are you in favor of the adoption of **Amendment #6** as proposed by the Planning Board to amend **Section 9.1.7.10 Building Space Requirements** within **Section 9.1.7 Cluster Developments** in the Town Ordinances to read as follows: Those indicated for the zone in which the cluster development is located as shown in Section 7. There must be at least 200 feet between dwelling units.

Explanation: This change standardizes lot minimums of cluster developments with the zone in which they are located and increases spacing between buildings.

The Planning Board recommends passage of this amendment.

YES ☐ NO ☐

MS-6

BUDGET OF THE TOWN/CITY

OF:_____MARLBOROUGH_____

Appropriations and Estimates of Revenue for the Ensuing Year January 1, _2004__to December 31, _2004_

or Fiscal Year From _____to_____

IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the entire budget in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.

2. Hold at least one public hearing on this budget.

3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address below.

This is to certify that this budget was posted with the warrant on the (date) _____.

GOVERNING BODY (SELECTMEN)

Please sign in ink.

Gina Bright _____

John Lambert _____

Lawrence W Robertson _____

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

FOR DRA USE ONLY

NH DEPARTMENT OF REVENUE ADMINISTRATION
COMMUNITY SERVICES DIVISION
MUNICIPAL FINANCE BUREAU
P.O. BOX 487, CONCORD, NH 03302-0487
(603)271-3397

MS-6
Rev. 07/02

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (RECOMMENDED)	Appropriations Ensuing FY (NOT RECOMMENDED)
	GENERAL GOVERNMENT		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4130-4139	Executive		59389	57071.23	55585	
4140-4149	Election,Reg.& Vital Statistics		54628	53093.60	60798	
4150-4151	Financial Administration		46993	46019.53	36986	
4152	Revaluation of Property		8910	9147.14	13718	
4153	Legal Expense		18827	17709.24	18253	
4155-4159	Personnel Administration					
4191-4193	Planning & Zoning		5540	3048.89	3590	
4194	General Government Buildings		36627	30142.40	50509	
4195	Cemeteries		15896	13671.99	14460	
4196	Insurance		33200	33335.77	40705	
4197	Advertising & Regional Assoc.		3475	3336.55	3470	
4199	Other General Government					
	PUBLIC SAFETY		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4210-4214	Police		204872	174031.48	219324	
4215-4219	Ambulance					
4220-4229	Fire		42149	40853.48	42159	
4240-4249	Building Inspection		5485	3491.39	5485	
4290-4298	Emergency Management		2800	2308.93	5850	
4299	Other (Incl. Communications)					
	AIRPORT/AVIATION CENTER		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4301-4309	Airport Operations					
	HIGHWAYS & STREETS		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4311	Administration		133156	122936.46	140806	
4312	Highways & Streets		104350	85929.99	106850	
4313	Bridges		2077	0.00	2077	
4316	Street Lighting		12400	10537.72	12400	
4319	Other					
	SANITATION		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4321	Administration					
4323	Solid Waste Collection					
4324	Solid Waste Disposal		115690	122160.24	119823	
4325	Solid Waste Clean-up					
4326-4329	Sewage Coll. & Disposal & Other		80328	71989.17	81927	

MS-6 Budget - Town/City of ___Marlborough_____ FY _2004_____

1 Acct. #	2 PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	3 Warr. Art.#	4 Appropriations Prior Year As Approved by DRA	5 Actual Expenditures Prior Year	6 Appropriations Ensuing FY (RECOMMENDED)	7 Appropriations Ensuing FY (NOT RECOMMENDED)
	WATER DISTRIBUTION & TREATMENT		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4331	Administration		75593	94881.42	61347	
4332	Water Services					
4335-4339	Water Treatment, Conserv.& Other					
	ELECTRIC		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4351-4352	Admin. and Generation					
4353	Purchase Costs					
4354	Electric Equipment Maintenance					
4359	Other Electric Costs					
	HEALTH		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4411	Administration					
4414	Pest Control					
4415-4419	Health Agencies & Hosp. & Other		10983	10541.25	12005	
	WELFARE		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4441-4442	Administration & Direct Assist.		24022	42566.08	35009	
4444	Intergovernmental Welfare Pymnts					
4445-4449	Vendor Payments & Other					
	CULTURE & RECREATION		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4520-4529	Parks & Recreation		16535	8388.53	16350	
4550-4559	Library		85779	82731.9	87472	
4583	Patriotic Purposes		3500	1948.34	1500	
4589	Other Culture & Recreation		4495	3148.77	5200	
	CONSERVATION		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4611-4612	Admin.& Purch. of Nat. Resources		1325	550	1200	
4619	Other Conservation					
4631-4632	REDEVELOPMENT & HOUSING					
4651-4659	ECONOMIC DEVELOPMENT					
	DEBT SERVICE		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4711	Princ.- Long Term Bonds & Notes		69120	71357.74	76721	
4721	Interest-Long Term Bonds & Notes		27297	23169.35	20538	
4723	Int. on Tax Anticipation Notes		2000	0	0	
4790-4799	Other Debt Service					

MS-6 Budget - Town/City of _____Marlborough_____ FY ___2004__

1 Acct. #	2 PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	3 Warr. Art.#	4 Appropriations Prior Year As Approved by DRA	5 Actual Expenditures Prior Year	6 Appropriations Ensuing FY (RECOMMENDED)	7 Appropriations Ensuing FY (NOT RECOMMENDED)
	CAPITAL OUTLAY		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4901	Land	11			5500.00	
4902	Machinery, Vehicles & Equipment	7	16000.00	15571.03	16000.00	
4903	Buildings	10			5000.00	
4909	Improvements Other Than Bldgs.	3,4,9	45038.00	44557.50	13830.00	
	OPERATING TRANSFERS OUT		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4912	To Special Revenue Fund					
4913	To Capital Projects Fund					
4914	To Enterprise Fund					
	Sewer-					
	Water-					
	Electric-					
	Airport-					
4915	To Capital Reserve Fund	5,6,8	17000.00	17000.00	45000.00	
4916	To Exp.Tr.Fund-except #4917					
4917	To Health Maint. Trust Funds					
4918	To Nonexpendable Trust Funds					
4919	To Agency Funds					
	SUBTOTAL 1		1385479.00	1322227.11	1437447.00	

If you have a line item of appropriations from more than one warrant article, please use the space below to identify the make-up of the line total for the ensuing year.

Acct. #	Warr. Art. #	Amount	Acct. #	Warr. Art. #	Amount

MS-6 Budget - Town/City of ___Marlborough_____ FY __2004__

****SPECIAL WARRANT ARTICLES****

Special warrant articles are defined in RSA 32:3,VI, as appropriations: 1) in petitioned warrant articles; 2) appropriations raised by bonds or notes; 3) appropriation to a separate fund created pursuant to law, such as capital reserv e funds or trust funds; 4) an appropriation designated on the w arrant as a special article or as a nonlapsing or nontransferable article.

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (RECOMMENDED)	Appropriations Ensuing FY (NOT RECOMMENDED)
4901	Reconstruction of Olde Town Pound	11			5,500	
4915	Fire Department Capital Reserve	6			8000	
4915	Police Dept Cruiser Capital Reserve	5			27000	
4915	Heavy Equipment Capital Reserve	8			10000	
SUBTOTAL 2 RECOMMENDED			XXXXXXXXX	XXXXXXXXX	50500	XXXXXXXXX

****INDIVIDUAL WARRANT ARTICLES****

"Individual" warrant articles are not necessarily the same as "special w arrant articles". Individual warrant articles might be negotiated cost items for labor agreements or items of a one time nature y ou wish to address individually.

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (RECOMMENDED)	Appropriations Ensuing FY (NOT RECOMMENDED)
4909	Community Kitchen	3			7500	
4909	Monadnock Family Services	4			2580	
4909	Map Project	9			3750	
4902	One-Ton Dump Truck Lease	7			16000	
4903	Library Roof Project	10			5000	
SUBTOTAL 3 RECOMMENDED			XXXXXXXXX	XXXXXXXXX	34830	XXXXXXXXX

MS-6 Budget - Town/City of ___Marlborough_____ FY ___2004__

1	2	3	4	5	6
Acct. #	SOURCE OF REVENUE	Warr. Art.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	Estimated Revenues Ensuing Year
	TAXES		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
3120	Land Use Change Taxes				
3180	Resident Taxes				
3185	Timber Taxes				
3186	Payment in Lieu of Taxes		5501	6100.76	6000
3189	Other Taxes		891	920.31	1000
3190	Interest & Penalties on Delinquent Taxes		51500	58247.48	23000
	Inventory Penalties				
3187	Excavation Tax ($.02 cents per cu yd)				
	LICENSES, PERMITS & FEES		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
3210	Business Licenses & Permits		700	968	1000
3220	Motor Vehicle Permit Fees		231992	302675	275000
3230	Building Permits		3500	4629.59	3500
3290	Other Licenses, Permits & Fees		3000	2949	3000
3311-3319	FROM FEDERAL GOVERNMENT				
	FROM STATE		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
3351	Shared Revenues		21677	38385	38385
3352	Meals & Rooms Tax Distribution		60997	60997.49	60997
3353	Highway Block Grant		61256	61255.79	61444
3354	Water Pollution Grant		22527	22527	22000
3355	Housing & Community Development				
3356	State & Federal Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)				
3379	FROM OTHER GOVERNMENTS				
	CHARGES FOR SERVICES		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
3401-3406	Income from Departments		33000	47688.98	45000
3409	Other Charges				
	MISCELLANEOUS REVENUES		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
3501	Sale of Municipal Property			2150	2150
3502	Interest on Investments		14000	14655.46	14000
3503-3509	Other		5000	3618.58	3600

MS-6 Budget - Town/City of Marlborough FY 2004

1	2	3	4	5	6
Acct. #	SOURCE OF REVENUE	Warr. Art.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	Estimated Revenues Ensuing Year
	INTERFUND OPERATING TRANSFERS IN		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
3912	From Special Revenue Funds				
3913	From Capital Projects Funds				
3914	From Enterprise Funds				
	Sewer - (Offset)		80328	71989.17	81927
	Water - (Offset)		75593	94881.42	61347
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds		10000		18000
3916	From Trust & Agency Funds		22367	35635.67	35000
	OTHER FINANCING SOURCES		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
3934	Proc. from Long Term Bonds & Notes				
	Amount VOTED From F/B ("Surplus")				
	Fund Balance ("Surplus") to Reduce Taxes				
	TOTAL ESTIMATED REVENUE & CREDITS		703829	830274.7	756350

BUDGET SUMMARY

	Prior Year	Ensuing Year
SUBTOTAL 1 Appropriations Recommended (from page 4)	1385479	1437447
SUBTOTAL 2 Special Warrant Articles Recommended (from page 5)		
SUBTOTAL 3 "Individual" Warrant Articles Recommended (from page 5)		
TOTAL Appropriations Recommended	1385479	1437447
Less: Amount of Estimated Revenues & Credits (from above)	703829	756350
Estimated Amount of Taxes to be Raised	681650	681097

2003 SELECTMEN'S REPORT
Information extracted from Form MS-1

Taxable Land:	**Acres**	**Value**
Land in Current Use	8,950	559,724
Conservation Restriction	202	13,052
Residential	2323	37,436,798
Commercial/Industrial	308	4,292,200
Tax Exempt/Non-Taxable	744	----------
Total Taxable Land		**$42,312,134**

Taxable Buildings:	**Value**
Residential Buildings	82,191,070
Manufactured Housing	713,920
Commercial/Industrial	10,830,250
Total Taxable Buildings	**$93,735,240**

Public Utilities:	1,729,280
Valuation before exemptions:	**$137,776,654**

Exemptions allowed:	
Blind Exemption (1)	15,000
Elderly Exemption (9)	205,000
Solar Exemption (5)	40,946
Private School (1)	150,000
Total Exemption Allowed	**$ 410,946**

Net Evaluation for tax rate:	**$137,365,708**
Less: Public Utilities	1,729,280
New Value for N.H. Educ. Tax	**$135,636,428**

See right side of page for tax rate computation.

DEPARTMENT OF REVENUE ADMINISTRATION
Municipal Finance Bureau
2003 Tax Rate Calculation

TOWN/CITY: MARLBOROUGH

Gross Appropriations	1,385,479
Less: Revenues	781,329
Less: Shared Revenues	14,195
Add: Overlay	14,928
War Service Credits	18,800

11/5/03

Net Town Appropriation	623,683	
Special Adjustment	0	
Approved Town/City Tax Effort	623,683	TOWN RATE 4.54

SCHOOL PORTION

Net Local School Budget (Gross Approp. - Revenue)	2,957,193	
Regional School Apportionment	0	
Less: Adequate Education Grant	(1,051,066)	
State Education Taxes	(482,679)	
Approved School(s) Tax Effort	1,423,448	LOCAL SCHOOL RATE 10.36

STATE EDUCATION TAXES

Equalized Valuation(no utilities) x	$4.92	
98,105,474	482,679	STATE SCHOOL RATE 3.56
Divide by Local Assessed Valuation (no utilities)		
135,636,428		
Excess State Education Taxes to be Remitted to State		
Pay to State →	0	

COUNTY PORTION

Due to County	296,281	
Less: Shared Revenues	(2,513)	
Approved County Tax Effort	293,768	COUNTY RATE 2.14
		TOTAL RATE 20.60

Total Property Taxes Assessed	2,823,578
Less: War Service Credits	(18,800)
Add: Village District Commitment(s)	0
Total Property Tax Commitment	**2,804,778**

PROOF OF RATE

	Net Assessed Valuation	Tax Rate	Assessment
State Education Tax (no utilities)	135,636,428	3.56	482,679
All Other Taxes	137,365,708	17.04	2,340,899
			2,823,578

Town Clerk's Financial Report

Source of Revenue	2003	2002	2001
Motor Vehicle Permit Fees-2160	297911.00	264399.00	250160.00
Municipal Agent-Decal Fee-2140	3630.00	3523.50	3555.00
Title Fees-2150	1134.00	946.00	906.00
Dog License Fees/Town-2200	2695.50	2372.14	1766.62
Dog License Fees/State-2210	712.00	738.00	674.00
Vital Records-(Town & State)	1167.00	955.00	929.00
Miscellaneous*	326444.62	361969.94	344814.01
Total Collected	633694.12	634903.58	602804.63
Total Remitted to Treasurer	633694.12	634903.58	602804.63

*Miscellaneous includes all other Town Income from all Town Depts.

MV Permits Processed	2853	2817	2785
Title Aps Processed/Collected	593	495	487
Dog Licenses Issued	423	423	396
Marriage Licenses Issued	15	11	13
B-D-M Abstracts Issued	42	39	29

At the Town Clerk/Tax Collectors Office you can:

Register your car, register to vote, obtain a Marriage License, obtain an abstract of your birth, death or marriage, pay your taxes, pay your water/sewer bills, license your dog, and find out information about any delinquent tax or water/sewer amounts you may owe. Please remember that you can always make payments of any size towards your past due balances, and by doing so help to keep the interest charged at a minimum.

Town Clerk/Tax Collector

The year 2003 was certainly a very busy year in our office, bringing about many new changes. We have installed and are currently using a new method for obtaining the readings from your water/sewer meters, new property assessments are in place, and the computers in our office have been upgraded and are operating with new software.

The number of motor vehicles registered continues to grow. If you are a new resident to Town, please give us a call to see what documents we require to process your reigstration for the first time. By doing so you can save yourself a trip by having everything with you that the State requires us to verify on your first visit.

DOGS, DOGS, DOGS

The licensing of dogs continues to consume a large amount of time. By renewing the license for your pet prior to May 1st of each year, or licensing your new pet by four months of age, you save us from making the time consuming telephone calls or the expense of mailing reminders. By April 30th of most years the number of non-renewed licenses exceeds those renewed.

In closing I would like to take the opportunity to thank Heidi Laffond, my Deputy, for all her hard work throughout the year, as well as the Board of Selectmen, Chief Raymond Dodge and the Departments Officers, Chief John Manning, Capt. Michael Laffond, Administrative Assistant Sandy LaPlante, Batch & Paul at the RTC, Harry Patnode and his crew, as well as all other Town Departments whose help is invaluable in helping us do our job of providing the citizens in our Town with the best service possible.

Respectfully Submitted,

Ellen Orkins
Town Clerk/Tax Collector

MS-61

TAX COLLECTOR'S REPORT

UNAUDITED

For the Municipality of MARLBOROUGH Year Ending 2003

DEBITS

UNCOLLECTED TAXES- BEG. OF YEAR*		Levy for Year of this Report	PRIOR LEVIES 2002	2001 (PLEASE SPECIFY YEARS)	2000–1996
Property Taxes	#3110	xxxxxx	164,630.15		-8.80
~~Resident Taxes~~ Property Inv. Pen.	#3180	xxxxxx	787.84		57.00
Land Use Change	#3120	xxxxxx			
Yield Taxes	#3185	xxxxxx			
Excavation Tax @ $.02/yd	#3187	xxxxxx			
Utility Charges	#3189	xxxxxx	10,111.31	30.00	81.25
		xxxxxx			

TAXES COMMITTED THIS YEAR			
Property Taxes	#3110	2,804,007.20	
~~Resident Taxes~~ Property Inv. Pen.	#3180	3,405.93	
Land Use Change	#3120		
Yield Taxes	#3185	15,651.85	
Excavation Tax @ $.02/yd	#3187		
Utility Charges	#3189	158,902.10	
Property Tax Interest		1,779.23	8.967.22

FOR DRA USE ONLY

OVERPAYMENT:					
Property Taxes	#3110	3,653.59	68.66		
Resident Taxes	#3180				
Land Use Change	#3120				
Yield Taxes	#3185				
Excavation Tax @ $.02/yd	#3187				
Utility		32.50			
Interest - Late Tax	#3190				
Resident Tax Penalty	#3190				
TOTAL DEBITS		$ 2,987,432.40	$ 184,565.18	$ 30.00	$ 129.45

*This amount should be the same as the last year's ending balance. If not, please explain.

NH DEPARTMENT OF REVENUE ADMINISTRATION
COMMUNITY SERVICES DIVISION
MUNICIPAL FINANCE BUREAU
P.O. BOX 487, CONCORD, NH 03302-0487
(603)271-3397

MS-61

TAX COLLECTOR'S REPORT

UNAUDITED

For the Municipality of MARLBOROUGH Year Ending 2003

CREDITS

REMITTED TO TREASURER	Levy for this Year 2003	PRIOR LEVIES 2002	2001 (PLEASE SPECIFY YEARS)	2000–1996
Property Taxes	2,629,631.15	164,627.76		
Resident Taxes				
Land Use Change				
Yield Taxes	12,640.24			
Interest (include lien conversion)	1,779.23	8,967.22		
Penalties - Property Inventory	2,454.55	787.84		
Excavation Tax @ $.02/yd				
Utility Charges	144,494.06	10,069.18		32.50
Conversion to Lien (principal only)				
DISCOUNTS ALLOWED				

ABATEMENTS MADE				
Property Taxes	859.30	71.05		
Resident Taxes				
Land Use Change				
Yield Taxes	267.75			
Excavation Tax @ $.02/yd				
Utility Charges	2,609.20	30.00	30.00	
Property Inventory Penalty				57.00
CURRENT LEVY DEEDED				

UNCOLLECTED TAXES - END OF YEAR #1080				
Property Taxes	177,170.34			-8.80
Resident Taxes				
Land Use Change				
Yield Taxes	2,743.86			
Excavation Tax @ $.02/yd				
Utility Charges	11,831.34	12.13		48.75
Property Inventory Penalties	951.38			
TOTAL CREDITS	$ 2,987,432.40	$ 184,565.18	$ 30.00	$ 129.45

MS-61

TAX COLLECTOR'S REPORT

UNAUDITED

For the Municipality of MARLBOROUGH Year Ending 2003

DEBITS

	Last Year's Levy 2003 Lien	PRIOR LEVIES 2002	2001 (PLEASE SPECIFY YEARS)	2000-1996
Unredeemed Liens Balance at Beg. of Fiscal Year		61,122.08	40,681.39	32,377.92
Liens Executed During Fiscal Year	80,426.07			
Interest & Costs Collected (AFTER LIEN EXECUTION)	1,830.24	6,687.36	13,981.39	30,817.70
TOTAL DEBITS	$ 82,256.31	$67,809.44	$ 54,662.78	$ 63,195.62

CREDITS

REMITTED TO TREASURER:		Last Year's Levy 2003 Lien	PRIOR LEVIES 2002	(PLEASE SPECIFY YEARS) 2001	2000-1996
Redemptions		21,141.65	24,123.96	36,195.73	32,112.82
Interest & Costs Collected (After Lien Execution)	#3190	1,830.24	6,687.36	13,981.39	30,817.70
Abatements of Unredeemed Taxes		174.66	176.75		
Liens Deeded to Municipality					
Unredeemed Liens Balance End of Year	#1110	59,109.76	36,821.37	4,485.66	265.10
TOTAL CREDITS		$ 82,256.31	$67,809.44	$ 54,662.78	$ 63,195.62

Does your municipality commit taxes on a semi-annual basis (RSA 76:15-a) ? YES

TAX COLLECTOR'S SIGNATURE Ellen Orkes DATE 2/13/2004

MS-61
Rev. 08/02

3

TOWN OF MARLBOROUGH
Long Term Debt as of 12/31/2003

YEAR	EPA SEWER	STATE SEWER (Reimbursed)	KEENE SEWER	TOWN OFFICE	FIRE TRUCK
2004	40,000.00	20,000.00	1,265.00	12,011.45	24,676.80
	17,200.00	3,197.47	178.00	253.55	10,122.42
2005	40,000.00	20,000.00	1,265.00	2,093.26	24,676.80
	14,260.00	1,352.82	88.00	8.33	8,676.36
		Done	Done	Done	
2006	45,000.00				24,676.80
	11,280.00				7,230.30
2007	50,000.00				24,676.80
	7,927.50				5,784.24
2008	50,000.00				24,676.80
	7,927.50				4,338.18
	Done				
2009					24,676.80
					2,892.12
2010					24,676.80
					1,446.06
Totals:	283,595.00	44,550.29	2,796.00	14,366.59	213,227.28
GRAND TOT/ $	558,535.16				

TOWN OF MARLBOROUGH
REVENUES, EXPENDITURES & ASSETS REPORT
AS OF DECEMBER 31, 2003

UNAUDITED

Balance on hand January 1, 2003		**$2,087,198.69**
REVENUES:		
Taxes	$ 2,987,778.84	
Clerk's Income	$ 633,249.80	
Water & Sewer	$ 156,275.58	
Interest	$ 14,655.46	
Returned checks re-deposited	$ 2,526.80	
Transfer from Heritage Fund(PDIP)	$ 5,586.86	
Transfer from Devan Fund(PDIP)	$ 62.70	
Voided checks	$ 5,233.98	
Bank posting error		
Total	**$ 3,805,370.02**	**$5,892,568.71**
EXPENDITURES:		
Orders Paid per Selectmen	$ 1,368,608.75	
Tax Collector's Liens	$ 80,426.07	
Paid to County	$ 296,281.00	
Paid to School	$ 1,905,793.00	
Returned checks	$ 2,358.30	
Transfer to Heritage Fund(PDIP)	$ 6,114.40	
Transfer to Conservation Fund(PDIP)	$ 2,000.00	
Transfer to Richardson Fund(PDIP)		
Transfer to Devan Fund(PDIP)	$ 5,000.00	
Bank printing charges	$ 22.75	
Bank posting error	$ 0.23	
Total	$ 3,666,604.50	$2,225,964.21
BALANCE ON HAND 12/31/03		**$2,225,964.21**

ASSETS:	
NOW Account - Bank of NH	$ 247,257.77
Pool Plus CD - Bank of NH	$ 1,885,137.06
NH Public Deposit Inv. Pool	$ 93,569.38
Total Cash December 31, 2003	**$ 2,225,964.21**

TOWN OF MARLBOROUGH PDIP
REPORT AS OF DECEMBER 31, 2003

UNAUDITED

DATE		INCOME	EXPENSE	BALANCE
1/1/03	Beginning Balance			$ 100,251.96
1/17/03	Transfer to Conservation		$ 2,000.00	$ 98,251.96
	(2002 Land UseChange Tax)			
1/31/03	Interest	$ 80.83		$ 98,332.79
2/28/03	Interest	$ 70.94		$ 98,403.73
3/28/03	Transfer to Heritage Fund		$ 8.50	$ 98,395.23
3/31/03	Interest	$ 81.53		$ 98,476.76
4/30/03	Interest	$ 73.39		$ 98,550.15
5/30/03	Transfer to Heritage Fund		$ 1,750.00	$ 96,800.15
5/31/03	Interest	$ 73.99		$ 96,874.14
6/6/03	Transfer to Heritage Fund		$ 2,525.00	$ 94,349.14
6/30/03	Interest	$ 63.86		$ 94,413.00
7/8/03	Transfer from Heritage Fund	$ 4,386.86		$ 98,799.86
7/31/03	Interest	$ 55.60		$ 98,855.46
8/28/03	Transfer to Heritage Fund		$ 1,210.25	$ 97,645.21
8/31/03	Interest	$ 59.89		$ 97,705.10
9/9/03	Transfer from Heritage Fund	$ 1,200.00		$ 98,905.10
9/25/03	Transfer to Devan Fund		$ 5,000.00	$ 93,905.10
9/30/03	Interest	$ 58.95		$ 93,964.05
10/31/03	Interest	$ 52.63		$ 94,016.68
11/13/03	Transfer to Heritage Fund		$ 155.65	$ 93,861.03
	Transfer from Devan Fund	$ 62.70		$ 93,923.73
11/30/03	Interest	$ 53.29		$ 93,977.02
12/31/03	Transfer to Heritage Fund		$ 465.00	$ 93,512.02
	Interest	$ 57.36		$ 93,569.38

TOWN OF MARLBOROUGH WATER DEPARTMENT
PROFIT AND LOSS STATEMENT AS OF DECEMBER 31, 2003

DATE	ITEM	INCOME	EXPENSE	BALANCE
1/1/2003	**Beginning Balance**			**$ 226,839.67**
	Income:			
	Water Dept. income	$ 76,138.47		
	Other Water Dept. income	$ 444.32		
	Interest & Penalty	$ 445.81		
	Total Revenues	**$ 77,028.60**		
	Expenditures:			
	Payroll		$ 19,998.94	
	Health insurance		$ 1,627.51	
	Other insurance		$ 67.52	
	Social Security		$ 1,529.86	
	Retirement		$ 504.95	
	New Town Well Devel.			
	Telephone		$ 641.28	
	Water tests		$ 1,317.50	
	Electricity		$ 8,454.22	
	Pumphouse propane		$ 541.69	
	McKinley Cir. line replacement		$ 29,952.35	
	Equipment rental		$ 3,538.50	
	State permit fees/Licenses		$ 262.00	
	Supplies		$ 2,241.10	
	Maint/Repairs		$ 4,902.52	
	Bowl clean & repairs			
	Water quality report		$ 117.47	
	Transfer - Highway			
	Advertising			
	New water meters		$ 11,646.01	
	Corrosion control		$ 7,538.00	
	Total Expenditures:		**$ 94,881.42**	
12/31/2003	**Net Profit or Loss**			**$ 208,986.85**

TOWN OF MARLBOROUGH SEWER DEPARTMENT
PROFIT AND LOSS STATEMENT AS OF DECEMBER 31, 2003

DATE	ITEM	INCOME	EXPENSE	BALANCE
1/1/2003	**Beginning Balance**			**$ 162,722.92**
	Income:			
	Sewer Dept. income	$ 78,457.27		
	Interest & Penalty	$ 789.71		
	Other sewer income			
	Sewer application fees			
	Total Revenues	**$ 79,246.98**		
	Expenditures:			
	Payroll		$ 505.78	
	Health insurance		$ 222.00	
	Other insurance		$ 9.27	
	Social Security		$ 38.68	
	Retirement		$ 68.84	
	Electricity		$ 93.72	
	Equipment rental			
	Keene Treatment Plant		$ 36,240.14	
	Supplies		$ 1,193.24	
	1985 Plant Bond (2005)		$ 1,179.00	
	1985 Pump Station Bond (2005)		$ 352.00	
	EPA Bond 60%		$ 33,446.81	
	Total Expenditures		**$ 73,349.48**	
12/31/2003	**Net Profit or Loss**			**$ 168,620.42**

Note: These reports are all unaudited

TOWN OF MARLBOROUGH POOL PLUS ACCOUNT
AS OF DECEMBER 31, 2003

DATE		INCOME	EXPENSE	INTEREST	BALANCE
1/1/03	Beginning Balance				$ 1,796,997.51
1/18/03	Interest			$ 935.93	$ 1,797,933.44
1/28/03	Tx to Town		$300,000.00		$ 1,497,933.44
1/31/03	Interest			$ 741.62	$ 1,498,675.06
2/26/03	Tx to Town		$100,000.00		$ 1,398,675.06
2/28/03	Interest			$ 1,219.33	$ 1,399,894.39
3/26/03	Tx to Town		$50,000.00		$ 1,349,894.39
3/31/03	Interest			$ 1,256.99	$ 1,351,151.38
4/30/03	Interest			$ 1,182.26	$ 1,352,333.64
5/21/03	Tx to Town		$150,000.00		$ 1,202,333.64
5/31/03	Interest			$ 1,122.84	$ 1,203,456.48
6/17/03	Tx to Town		$200,000.00		$ 1,003,456.48
6/30/03	Interest			$ 885.80	$ 1,004,342.28
7/8/03	Tx from Town	$ 450,000.00			$ 1,454,342.28
7/18/03	Interest			$ 509.38	$ 1,454,851.66
7/31/03	Interest			$ 480.91	$ 1,455,332.57
8/31/03	Interest			$ 939.90	$ 1,456,272.47
9/30/03	Interest			$ 955.48	$ 1,457,227.95
10/21/03	Tx to Town		$75,000.00		$ 1,382,227.95
10/31/03	Interest			$ 998.73	$ 1,383,226.68
11/30/03	Interest			$ 933.68	$ 1,384,160.36
12/31/03	Tx from Town	$ 500,000.00			$ 1,884,160.36
	Interest			$976.70	$ 1,885,137.06

MARLBOROUGH RECREATION COMMITTEE
REVOLVING FUND - DECEMBER 31, 2003

Beginning balance 1/1/03		$ 4,972.60
INCOME:		
Baseball	$ 3,585.00	
Soccer	$ 590.00	
Signs	$ 900.00	
Donation	$ 30.00	
Interest	$ 29.91	
Total income	$ 5,134.91	$ 10,107.51
EXPENSES:		
Baseball:		
League fees	$ 1,937.00	
Uniforms	$ 2,873.00	
Equipment	$ 180.62	
Umpire fees	$ 590.00	
Field maint.	$ 21.43	
Miscellaneous	$ 29.10	
Soccer:		
Uniforms	$ 338.80	
Total expenses		$ 5,969.95
Cash on hand 12/31/03		$ 4,137.56

These reports are unaudited

TOWN OF MARLBOROUGH CONSERVATION FUND
AS OF DECEMBER 31, 2003

DATE		INCOME	EXPENSE	BALANCE
1/1/2003	Beginning Balance			$ 3,773.68
1/17/2003	Tx from town	$ 2,000.00		$ 5,773.68
	2002 Land Use Change Tax)			
1/31/2003	Interest	$ 3.83		$ 5,777.51
2/28/2003	Interest	$ 4.16		$ 5,781.67
3/31/2003	Interest	$ 4.82		$ 5,786.49
4/30/2003	Interest	$ 4.30		$ 5,790.79
5/31/2003	Interest	$ 4.37		$ 5,795.16
6/30/2003	Interest	$ 3.93		$ 5,799.09
7/31/2003	Interest	$ 3.29		$ 5,802.38
8/31/2003	Interest	$ 3.54		$ 5,805.92
9/30/2003	Interest	$ 3.48		$ 5,809.40
10/31/2003	Interest	$ 3.25		$ 5,812.65
11/30/2003	Interest	$ 3.29		$ 5,815.94
12/31/2003	Interest	$ 3.59		$ 5,819.53

TOWN OF MARLBOROUGH RICHARDSON FUND
AS OF DECEMBER 31, 2003

DATE		INCOME	EXPENSE	BALANCE
1/1/2003	Beginning Balance			$ 959.17
1/31/2003	Interest	$ 0.78		$ 959.95
2/28/2003	Interest	$ 0.68		$ 960.63
3/31/2003	Interest	$ 0.78		$ 961.41
4/30/2003	Interest	$ 0.71		$ 962.12
5/31/2003	Interest	$ 0.72		$ 962.84
6/30/2003	Interest	$ 0.65		$ 963.49
7/31/2003	Interest	$ 0.54		$ 964.03
8/31/2003	Interest	$ 0.59		$ 964.62
9/30/2003	Interest	$ 0.57		$ 965.19
10/31/2003	Interest	$ 0.54		$ 965.73
11/30/2003	Interest	$ 0.55		$ 966.28
12/31/2003	Interest	$ 0.60		$ 966.88

TOWN OF MARLBOROUGH HERITAGE COMMISSION
REPORT AS OF DECEMBER 31, 2003

DATE		INCOME	EXPENSE	BALANCE
1/1/2003	Beginning Balance			$ 1,192.25
1/31/2003	Interest	$ 0.97		$ 1,193.22
2/28/2003	Interest	$ 0.85		$ 1,194.07
3/28/2003	Tx from Town	$ 8.50		$ 1,202.57
3/31/2003	Interest	$ 0.96		$ 1,203.53
4/30/2003	Interest	$ 0.90		$ 1,204.43
5/30/2003	Tx from Town	$ 1,750.00		$ 2,954.43
5/31/2003	Interest	$ 0.95		$ 2,955.38
6/6/2003	Tx from Town	$ 2,525.00		$ 5,480.38
6/30/2003	Interest	$ 3.37		$ 5,483.75
7/8/2003	Tx to Town		$ 4,386.86	$ 1,096.89
7/31/2003	Interest	$ 1.18		$ 1,098.07
8/28/2003	Tx from Town	$ 1,210.25		$ 2,308.32
8/31/2003	Interest	$ 0.73		$ 2,309.05
9/9/2003	Tx to Town		$ 1,200.00	$ 1,109.05
9/30/2003	Interest	$ 0.88		$ 1,109.93
10/31/2003	Interest	$ 0.61		$ 1,110.54
11/13/2003	Tx from Town	$ 155.65		$ 1,266.19
11/30/2003	Interest	$ 0.67		$ 1,266.86
12/31/2003	Tx from Town	$ 465.00		$ 1,731.86
	Interest	$ 0.80		$ 1,732.66

These reports are unaudited

TOWN OF MARLBOROUGH HEMENWAY FUND
AS OF DECEMBER 31, 2003

BANK OF NEW HAMSPHIRE

DATE		CK.#	INCOME	EXPENSE	BALANCE
1/1/2003	Beginning Balance				$ 942.42
1/31/2003	Interest		$ 0.52		$ 942.94
2/28/2003	Interest		$ 0.43		$ 943.37
3/6/2003	Annual Distribution		$ 12,480.26		$ 13,423.63
3/26/2003	Tx to PDIP			$ 7,500.00	$ 5,923.63
3/31/2003	Interest		$ 4.25		$ 5,927.88
4/1/2003	Town of Marlborough	438		$ 4,503.11	$ 1,424.77
4/30/2003	Interest		$ 0.78		$ 1,425.55
5/31/2003	Interest		$ 0.73		$ 1,426.28
6/30/2003	Interest		$ 0.70		$ 1,426.98
7/31/2003	Tx from PDIP		$ 1,400.00		$ 2,826.98
	Town of Marlborough	439		$ 1,644.59	$ 1,182.39
	Interest		$ 0.75		$ 1,183.14
	Wire Transfer fee			$ 16.00	$ 1,167.14
8/31/2003	Interest		$ 0.59		$ 1,167.73
9/30/2003	Interest		$ 0.58		$ 1,168.31
10/31/2003	Interest		$ 0.60		$ 1,168.91
11/30/2003	Interest		$ 0.58		$ 1,169.49
12/1/2003	Annual Distribution	440-458		$ 5,700.00	$ (4,530.51)
12/2/2003	Tx from PDIP		$ 6,000.00		$ 1,469.49
	Wire Transfer fee			$ 16.00	$ 1,453.49
12/31/2003	Interest		$ 1.60		$ 1,455.09

NH PUBLIC DEPOSIT INV. POOL

		INCOME	EXPENSE	BALANCE
1/1/2003	Beginning Balance			$ 12,334.00
1/31/2003	Interest	$ 10.06		$ 12,344.06
2/28/2003	Interest	$ 8.90		$ 12,352.96
3/26/2003	Tx from Bank of NH	$ 7,500.00		$ 19,852.96
3/31/2003	Interest	$ 11.16		$ 19,864.12
4/30/2003	Interest	$ 14.82		$ 19,878.94
5/31/2003	Interest	$ 15.01		$ 19,893.95
6/30/2003	Interest	$ 13.38		$ 19,907.33
7/31/2003	Tx to town		$ 1,400.00	$ 18,507.33
	Interest	$ 11.30		$ 18,518.63
8/31/2003	Interest	$ 11.27		$ 18,529.90
9/30/2003	Interest	$ 11.14		$ 18,541.04
10/31/2003	Interest	$ 10.37		$ 18,551.41
11/30/2003	Interest	$ 10.50		$ 18,561.91
12/2/2003	Tx to town		$ 6,000.00	$ 12,561.91
12/31/2003	Interest	$ 7.80		$ 12,569.71
TOTAL VALUE OF FUND				**$ 14,024.80**

These reports are unaudited

REPORT OF THE TRUSTEES OF TRUST FUNDS

The enclosed "Report Of The Trust Funds Of The Town Of Marlborough" provides a detailed view of their status as of December 31, 2003. They total $1,670,145 on a market value basis and provide supplemental income to many of the Town's departments and organizations.

Following three years of decline, the stock markets moved significantly higher in 2003. A lot of last year's market recovery involved smaller, lower quality and riskier stocks. We do not believe companies of this nature are appropriate for the Trust Funds' portfolio and, therefore, the Funds' returns were lower than many published figures. Interest rates on fixed income investments were very low throughout the year. A large amount of the Funds' assets are in fixed income investments and this also dampened the overall portfolio's return.

Having said the above, the Trust Funds' portfolio increased about 8% in 2003 on a net basis. It is our plan to continue the conservative asset allocation among the portfolio's equity and fixed income investments.

Respectfully submitted,

Wayne Crowell
Rufus Frost
Charlton MacVeagh

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2003

			PRINCIPAL						INCOME				TOTAL
Date of Creation	NAME OF TRUST FUND First those trust invested common trust fund	Purpose of Trust Fund	Balance Beginning Year	How Invested	Additons/ (Withdrawals)	Gains or (Losses) on Sale of Securities	Balance End Year	Market Value End of Year	Balance Beginning Year	Earned During Year	Expended During Year	End Year	Principal & Income
COMBINED FUNDS													
	SCHOOL FUNDS												
1884	School Fund, Asahel Collins	No Record of bequest-support of schools	14,999.24	See MS-10	159.93	214.36	15,373.53	18,973.69	1,659.93	704.29	(1,821.34)	542.88	15,916.41
12/30/1894	School Fund, WH Wilkinson	No Record of bequest-support of schools	3,851.89	See MS-10	426.28	60.49	4,338.65	5,345.88	426.28	188.92	(469.37)	145.83	4,484.48
1828	School Fund, Abijah Tucker	Support of Schools	130.97	See MS-10	14.49	2.06	147.51	181.76	14.49	6.42	(15.95)	4.96	152.48
1863	School Fund, Lydia Wyman	Support of Schools	847.41	See MS-10	93.78	13.31	954.50	1,176.09	93.78	41.56	(103.26)	32.08	986.58
1882	School Fund, Town	Support of Schools	647.12	See MS-10	71.61	10.16	728.89	898.11	71.61	31.74	(78.85)	24.50	753.40
			20,476.63		766.09	300.37	21,543.09	26,575.53	2,266.10	972.93	(2,488.77)	750.25	22,293.34
	EDUCATIONAL FUNDS												
05/26/46	Mabel C. Pease Educational Fund	Further education of worthy students	19,221.15	See MS-10	743.17	282.29	20,246.61	24,967.67	1,743.17	904.84	(1,950.06)	697.95	20,944.56
12/31/84	Mabel M Ward School Fund	Colledge bound worthy studens of Marlborough	15,407.55	See MS-10	397.31	223.48	16,028.34	19,770.12	1,397.31	721.17	(1,562.31)	556.17	16,584.51
04/03/87	Omer M. Dumont Education Fund	Worthy students of Marlboro/Harrisville	4,355.12	See MS-10	0.00	61.58	4,416.70	5,928.91	394.96	209.73	(47.82)	556.87	4,973.57
4//20/59	Ray E Tarbox Memorial Fund	Further education of worthy students	4,189.80	See MS-10	0.00	59.25	4,249.05	5,243.36	379.97	193.85	(424.38)	149.44	4,398.49
05/31/69	Charles B. Knight Mem Tr Fund	Continued education of worthy students	3,956.42	See MS-10	0.00	55.95	4,012.36	4,951.29	358.81	183.05	(400.75)	141.12	4,153.48
09/05/50	Maria L. Kimball Education Fund	Further education of worthy Marlborough students	38,521.73	See MS-10	2,232.31	576.24	41,330.28	50,951.38	3,493.53	1,828.95	(3,911.32)	1,411.16	42,741.44
05/15/76	Chesham Sportsmens Club Fund	Worthy students of Marlborough/Harrisville w restrict	2,661.03	See MS-10	414.21	43.48	3,118.72	3,842.74	414.21	135.80	(445.18)	104.83	3,223.55
			88,312.79		3,787.00	1,302.26	93,402.06	115,655.48	8,181.96	4,177.40	(8,741.83)	3,617.53	97,019.59
	LIBRARY FUNDS												
12/24/1894	Frost Free Library Fund	Income to Library	10,190.34	See MS-10	0.00	144.10	10,334.44	13,360.69	508.72	472.42	(107.73)	873.41	11,207.85
08/25/50	Kate K David Lib BK Fund	Income to Library for bks	3,081.51	See MS-10	0.00	43.57	3,125.08	4,040.20	153.83	142.86	(32.58)	264.11	3,389.19
9/5/1898	Albert P Frost Library Fund	Income to Library	1,698.39	See MS-10	0.00	24.02	1,722.40	2,226.78	84.79	78.74	(17.96)	145.57	1,867.98
12/02/50	Kate K Davis Lib. BK & Gds Fund	Income to Library for bks	25,787.81	See MS-10	0.00	364.66	26,152.47	33,810.75	1,287.37	1,195.52	(272.63)	2,210.26	28,362.73
11/06/48	LR Atherton Library Fund	Income to Library	1,585.43	See MS-10	0.00	22.42	1,607.85	2,078.68	79.15	73.50	(16.76)	135.89	1,743.74
11/27/85	Kate M Reid Frost Free Lib Fund	General Frost Free Library	3,282.19	See MS-10	0.00	46.41	3,328.60	4,303.32	163.85	152.16	(34.70)	281.31	3,609.91
01/06/48	M J Livingston Library Fund	Income to Library	339.68	See MS-10	0.00	4.80	344.48	445.36	16.96	15.75	(3.59)	29.12	373.60
02/20/75	Rufus S Frost Mem'l Library Fnd	Income to Library	3,851.89	See MS-10	0.00	54.47	3,906.36	5,050.26	192.29	178.57	(40.72)	330.14	4,236.50
03/13/78	Alice Bullock Lib Fund	Income to Library	7,703.77	See MS-10	0.00	108.94	7,812.71	10,100.51	384.58	357.15	(81.45)	660.28	8,472.99
1986	Reginald Mason Lib Fund	Income to Library	5,286.47	See MS-10	0.00	74.75	5,361.22	6,931.16	263.91	245.08	(55.89)	453.10	5,814.32
03/24/88	Imra Richardson Frost Free	Income to Library	1,540.75	See MS-10	0.00	21.79	1,562.54	2,020.11	76.92	71.43	(16.29)	132.06	1,694.60
06/01/82	Mary Lodge Frost Free Library Fund	Income to Library	65,816.73	See MS-10	0.00	930.69	66,747.42	86,293.18	3,285.67	3,051.25	(695.82)	5,641.10	72,388.53
01/14/75	Ruth E Hemmenway Fund	Income to Library	30,815.09	See MS-10	0.00	435.75	31,250.84	40,402.07	1,538.33	1,428.58	(325.78)	2,641.13	33,891.97
02/01/91	Russell Wallace Library Fund	Income to Library	770.38	See MS-10	0.00	10.89	781.27	1,010.05	38.46	35.71	(8.14)	66.03	847.30
11/13/98	D. D. Fauteux in Mem of M. F. Page Frost Free Lib Fund	Income to Library	1,837.39	See MS-10	0.00	25.98	1,863.37	2,409.03	91.73	85.18	(19.43)	157.49	2,020.85
03/29/99	Esther (Anne) Burlin Library Fund	Income to Library	9,661.29	See MS-10	0.00	136.62	9,797.90	12,667.02	482.29	447.89	(102.14)	828.04	10,625.95
05/01/00	Helen Frost Library Fund	Income to Library	2,317.87	See MS-10	0.00	32.78	2,350.65	3,038.83	115.58	107.45	(24.50)	198.53	2,549.17
03/12/01	Charlton MacVeagh Sr. & Diana MacVeagh Trust	Income to Library	453.06	See MS-10	500.00	13.46	966.52	1,207.29	21.81	32.16	(7.73)	46.23	1,012.75
			176,020.03		500.00	2,496.10	179,016.13	231,395.29	8,786.24	8,171.41	(1,863.85)	15,093.80	194,109.93
	TOWN FUNDS												
	Charles C Ward Town Fund	Gen'l purposes -Town of Marlborough	7,925.82	See MS-10	0.00	112.08	8,037.90	11,574.78	1,355.46	409.77	(93.42)	1,671.80	9,709.70

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2003

			PRINCIPAL						INCOME				TOTAL
Date of Creation	NAME OF TRUST FUND First those trust invested common trust fund	Purpose of Trust Fund	Balance Beginning Year	How Invested	Additons/ (Withdrawals)	Gains or (Losses) on Sale of Securities	Balance End Year	Market Value End of Year	Balance Beginning Year	Earned During Year	Expended During Year	End Year	Principal & Income
12/31/61	Kate Reid Town Trust Fund	General purposes	7,601.31	See MS-10	0.00	107.49	7,708.80	11,100.86	1,299.96	392.99	(89.60)	1,603.35	9,312.15
12/01/75	Farnum Memorial Fund	Supplies & Equipment Fire & Policy Dept	167,823.61	See MS-10	0.00	2,373.14	170,196.75	209,888.33	8,378.30	7,589.97	(10,096.57)	5,871.69	176,068.44
12/17/93	Edward Danielchick Town Fund	General purposes	13,074.83	See MS-10	0.00	184.89	13,259.72	19,094.35	2,236.05	675.98	(154.12)	2,757.91	16,017.63
Apr-2003	Milton E. & Phyllis K. Ellison Rememberance Fu	General purposes	0.00	See MS-10	17,647.43	249.13	17,896.56	21,671.92		401.85	(118.54)	283.31	
			196,425.57		17,647.43	3,026.72	217,099.72	273,330.24	13,269.77	9,470.55	(10,552.25)	12,188.07	211,107.92
	FIRE DEPARTMENT FUNDS												
1884	Jedediah T Collins Fund	No Record	770.38	See MS-10	0.00	10.89	781.27	963.47	38.46	34.84	(46.35)	26.95	808.22
Nov-1975	Delevan C Richardson Fund	General Purpose	16,411.21	See MS-10	0.00	232.07	16,643.27	20,524.65	819.31	742.21	(987.34)	574.18	17,217.45
02/01/78	Marlborough Grange Fire Fund	For Fire Department	1,540.75	See MS-10	0.00	21.79	1,562.54	1,926.94	76.92	69.68	(92.70)	53.91	1,616.45
05/19/82	Mary Lodge Fire Dept Fund	For Fire Department	65,816.73	See MS-10	0.00	930.69	66,747.42	82,313.59	3,285.84	2,976.62	(3,959.71)	2,302.75	69,050.18
05/13/88	Omer M . Dumont Fire Dept Fund	Income to Fire Department	187,970.07	See MS-10	0.00	2,658.02	190,628.09	235,084.47	9,384.24	8,501.11	(11,308.77)	6,576.57	197,204.67
	Leroy Derby Fire Dept Fund	Income to Fire Department	7,703.77	See MS-10	0.00	108.94	7,812.71	9,634.71	384.60	348.41	(463.48)	269.53	8,082.24
			280,212.91		0.00	3,962.40	284,175.31	350,447.84	13,989.37	12,672.87	(16,858.34)	9,803.90	293,979.21
	AGED CITIZEN FUNDS												
Jul-1936	Jennie Mason Aged Citizen Fund	Benefit Aged Citizens	1,540.75	See MS-10	0.00	21.79	1,562.54	2,097.53	139.73	74.20	(16.92)	197.01	1,759.55
07/25/36	Chas Carlton Aged Citizen Fund	Benefit Aged Citizens	4,622.27	See MS-10	0.00	65.36	4,687.64	6,292.61	419.19	222.60	(50.76)	591.03	5,278.67
			6,163.03		0.00	87.15	6,250.18	8,390.14	558.92	296.80	(67.68)	788.04	7,038.22
	CHILDRENS HEALTH FUNDS												
	John H Kimball	Care of Chronically ill Children - Marlborough & Cheshire Counties	38,622.13	See MS-10	0.00	546.14	39,168.27	52,565.30	3,491.57	1,859.47	(424.01)	4,927.03	44,095.31
1945	Fred D Hemenway School	Income to HHC & CS Inc	1,540.75	See MS-10	0.00	21.79	1,562.54	1,926.94	76.92	69.68	(92.70)	53.91	1,616.45
			40,162.89		0.00	567.93	40,730.82	54,492.24	3,568.49	1,929.15	(516.70)	4,980.94	45,711.75
	MISCELLANEOUS FUNDS												
1927	Chas Ward Childrens Fd	Benefit town children	849.27	See MS-10	0.00	12.01	861.28	1,170.32	88.50	41.41	(9.44)	120.46	981.74
Prior 1891	Ministerial Fund	Income equally to Marlborough churches	973.76	See MS-10	0.00	13.77	987.53	1,217.85	48.61	44.04	(58.57)	34.08	1,021.61
07/02/51	Kate K Davis Marl Com Nurse Assoc	Income to HHC & CS Inc	43,328.46	See MS-10	0.00	612.69	43,941.16	54,188.67	2,163.02	1,959.56	(2,606.64)	1,515.94	45,457.10
11/16/82	M Reynolds Mart Com Nurse Assoc	Income to HHC & CS Inc	746.63	See MS-10	0.00	10.56	757.19	933.77	37.27	33.77	(44.91)	26.12	783.31
	Old Torrent Vet Firemans Assoc	Income to Veteran Firemen	3,560.06	See MS-10	0.00	50.34	3,610.41	5,019.36	463.04	177.63	(40.50)	600.17	4,210.57
	Marlborough Community Assoc.	Charitable Fund	5,287.42	See MS-10	0.00	74.77	5,362.18	7,174.05	459.99	253.77	(57.87)	655.89	6,018.08
			54,745.60		0.00	774.14	55,519.74	69,704.01	3,260.43	2,510.17	(2,817.93)	2,952.67	58,472.41
	Sub Totals Combined Funds		**862,519.46**		**22,700.52**	**12,517.07**	**897,737.05**	**1,037,957.86**	**53,881.28**	**40,201.28**	**(43,907.36)**	**50,175.20**	**947,912.25**
	INSURANCE EXPENDABLE FUND												
	Insurance Expendable TR	Payment of claims	9,391.83	See MS-10	96.97	0.00	9,490.80	9,490.80	0.00	96.97	(96.97)	0.00	9,490.80
			9,393.83		96.97	0.00	9,490.80	9,490.80	0.00	96.97	(96.97)	0.00	9,490.80
	HIGH SCHOOL TUITION/SPECIAL EDUCATON FUND												
	High School Tuition/Special Educaton	Special Education Expenses	42,067.03	See MS-10	41,865.58	(0.92)	83,931.69	82,542.12	127.31	1,738.27	(1,865.58)	0.00	83,931.69
			42,067.03		41,865.58	(0.92)	83,931.69	82,542.12	127.31	1,738.27	(1,865.58)	0.00	83,931.69
	TOTAL COMBINED FUNDS		**913,980.32**		**64,663.07**	**12,516.15**	**991,159.54**	**1,129,990.78**	**54,008.59**	**42,036.52**	**(45,869.91)**	**50,175.20**	**1,041,334.74**

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2003

			PRINCIPAL						INCOME				TOTAL
Date of Creation	NAME OF TRUST FUND First those trust invested common trust fund	Purpose of Trust Fund	Balance Beginning Year	How Invested	Additons/ (Withdrawals)	Gains or (Losses) on Sale of Securities	Balance End Year	Market Value End of Year	Balance Beginning Year	Earned During Year	Expended During Year	End Year	Principal & Income
	CAPITAL RESERVE FUNDS												
02/28/74	Hwy Equip Cap Reserve	Highway Equipment	50,769.20	See MS-10	471.15		51,240.35	51,240.35	0.00	471.15	(471.15)	0.00	51,240.35
	School Capital Reserve	Construction & Renovation of Bldgs	63,590.89	See MS-10	60,841.36		124,432.25	124,432.25	0.00	670.36	(670.36)	0.00	124,432.25
03/31/91	Town Reassessment Cap	Town Reassessment	19,202.07	See MS-10	178.20		19,380.27	19,380.27	0.00	178.20	(178.20)	0.00	19,380.27
1998	Fire Equipment	Purchase of Fire Equipment	9,344.67	See MS-10	2,872.55		12,217.22	12,217.22	0.00	117.55	(117.55)	0.00	12,217.22
2002	Police Cruiser Capital Reserve	Replacement	9,059.18	See MS-10	9,129.88		18,189.06	18,189.06	0.00	129.88	(129.88)	0.00	18,189.06
06/21/05	School Street Capital Reserve	Improvements	66,791.19	See MS-10	619.82		67,411.01	67,411.01	0.00	619.82	(619.82)	0.00	67,411.01
	TOTAL CAPITAL RESERVE FUNDS		218,757.20		74,112.96	0.00	292,870.16	292,870.16	0.00	2,186.96	(2,186.96)	0.00	292,870.16
	TOTAL COMBINED FUNDS		913,980.32		64,663.07	12,516.15	991,159.54	1,129,990.78	54,008.59	42,036.52	(45,869.91)	50,175.20	1,041,334.74
	TOTAL CAPITAL RESERVE FUNDS		218,757.20		74,112.96	0.00	292,870.16	292,870.16	0.00	2,186.96	(2,186.96)	0.00	292,870.16
	TOTAL CEMETERY FUNDS		158,682.62		250.00	2,371.35	161,303.97	184,703.81	19,781.88	7,583.37	(14,960.41)	12,404.84	173,708.81
	TOTAL ALL FUNDS		1,291,420.14		139,026.03	14,887.50	1,445,333.67	1,607,564.75	73,790.47	51,806.85	(63,017.28)	62,580.04	1,507,913.71

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2003

HOW INVESTED		PRINCIPAL						INCOME				TOTAL
No. Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.)	Balance Beginning Year	Additions/ Purchases	Capital Gains (Losses)	Proceeds From Sales	Book Value End Year	Market Value End of Year	Balance Beginning Year	Income During Year	Expended During Year	Balance Year End	Principal & Income
	CAPITAL RESERVE FUNDS											
	HIGHWAY EQUIPMENT											
51,240.350	Cash/Money Market Funds	50,769.20	471.15	0.00	0.00	51,240.35	51,240.35	0.00	471.15	(471.15)	0.00	51,240.35
		50,769.20	471.15	0.00	0.00	51,240.35	51,240.35	0.00	471.15	(471.15)	0.00	51,240.35
	SCHOOL FUNDS											
124,432.250	Cash/Money Market Funds	63,590.89	60,841.36	0.00	0.00	124,432.25	124,432.25	0.00	670.36	(670.36)	0.00	124,432.25
		63,590.89	60,841.36	0.00	0.00	124,432.25	124,432.25	0.00	670.36	(670.36)	0.00	124,432.25
	TOWN REASSESSMENT FUNDS											
19,380.270	Cash/Money Market Funds	19,202.07	178.20	0.00	0.00	19,380.27	19,380.27	0.00	178.20	(178.20)	0.00	19,380.27
		19,202.07	178.20	0.00	0.00	19,380.27	19,380.27	0.00	178.20	(178.20)	0.00	19,380.27
	FIRE EQUIPMENT CAPITAL RESERVE											
12,217.220	Cash/Money Market Funds	9,344.67	8,117.55	0.00	5,245.00	12,217.22	12,217.22	0.00	117.55	(117.55)	0.00	12,217.22
		9,344.67	8,117.55	0.00	5,245.00	12,217.22	12,217.22	0.00	117.55	(117.55)	0.00	12,217.22
	SCHOOL STREET CAPITAL RESERVE											
67,411.010	Cash/Money Market Funds	66,791.19	619.82	0.00	0.00	67,411.01	67,411.01	0.00	619.82	(619.82)	(0.00)	67,411.01
		66,791.19	619.82	0.00	0.00	67,411.01	67,411.01	0.00	619.82	(619.82)	(0.00)	67,411.01
	POLICE CRUISER CAPITAL RESERVE											
18,189.060	Cash/Money Market Funds	9,059.18	9,129.88	0.00	0.00	18,189.06	18,189.06	0.00	129.88	(129.88)	0.00	18,189.06
		9,059.18	9,129.88	0.00	0.00	18,189.06	18,189.06	0.00	129.88	(129.88)	0.00	18,189.06
	TOTAL CAPITAL RESERVE FUNDS	**218,757.20**	**79,357.96**	**0.00**	**5,245.00**	**292,870.16**	**292,870.16**	**0.00**	**2,186.96**	**(2,186.96)**	**(0.00)**	**292,870.16**

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2003

HOW INVESTED		PRINCIPAL						INCOME				TOTAL
No. Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.)	Balance Beginning Year	Additions/ Purchases	Capital Gains (Losses)	Proceeds From Sales	Book Value End Year	Market Value End of Year	Balance Beginning Year	Income During Year	Expended During Year	Balance Year End	Principal & Income
	CEMETERY FUNDS											
18,505.500	Cash/Money Market	6,629.53	1,157.62	0.00	1,686.49	6,100.66	6,100.66	19,781.88	310.32	(7,687.36)	12,404.84	18,505.50
0.000	AFLAC Inc	1,506.00	0.00	64.02	1,570.02	0.00	0.00	0.00	11.00	(11.00)	0.00	0.00
0.000	Air Products & Chemicals Inc.	1,198.50	0.00	178.14	1,376.64	0.00	0.00	0.00	19.50	(19.50)	0.00	0.00
45.000	Alcoa	0.00	1,260.16	0.00	0.00	1,260.16	1,710.00	0.00	6.75	(6.75)	0.00	1,260.16
0.000	American Intl Group	859.71	0.00	608.72	1,468.43	0.00	0.00	0.00	3.99	(3.99)	0.00	0.00
25.000	Amgen	0.00	1,704.46	0.00	0.00	1,704.46	1,544.75	0.00	0.00	0.00	0.00	1,704.46
75.000	Applied Materials Inc.	2,329.80	0.00	0.00	0.00	2,329.80	1,683.00	0.00	0.00	0.00	0.00	2,329.80
25.000	Bank Amer. Corp.	1,714.75	0.00	0.00	0.00	1,714.75	2,010.75	0.00	72.00	(72.00)	0.00	1,714.75
55.000	Banta Corp.	1,883.19	0.00	0.00	0.00	1,883.19	2,227.50	0.00	36.30	(36.30)	0.00	1,883.19
0.000	Bj Svcs. Co.	1,258.20	0.00	326.18	1,584.38	0.00	0.00	0.00	0.00	0.00	0.00	0.00
35.000	Brinker International Inc.	1,208.13	0.00	78.16	346.63	939.66	1,160.60	0.00	0.00	0.00	0.00	939.66
0.000	Cardinal Health, Inc	1,256.40	0.00	(88.25)	1,168.15	0.00	0.00	0.00	1.60	(1.60)	0.00	0.00
65.000	Cisco Systems	1,291.83	0.00	0.00	0.00	1,291.83	1,574.95	0.00	0.00	0.00	0.00	1,291.83
0.000	Colgate Palmolive Co.	1,691.90	0.00	(20.08)	1,671.82	0.00	0.00	0.00	19.80	(19.80)	0.00	0.00
25.000	Conocophillips	0.00	1,418.25	0.00	0.00	1,418.25	1,639.25	0.00	10.75	(10.75)	0.00	1,418.25
70.000	Cooper Tire & Rubber	0.00	1,191.40	0.00	0.00	1,191.40	1,496.60	0.00	7.35	(7.35)	0.00	1,191.40
50.000	CVS	0.00	1,557.62	0.00	0.00	1,557.62	1,806.00	0.00	2.88	(2.88)	0.00	1,557.62
25.000	Danaher Corp.	1,152.50	0.00	0.00	0.00	1,152.50	2,293.75	0.00	2.52	(2.52)	0.00	1,152.50
35.000	Diebold Inc.	1,232.49	0.00	0.00	0.00	1,232.49	1,885.45	0.00	23.80	(23.80)	0.00	1,232.49
25.000	Express Scripts Inc. Cl A	1,349.35	0.00	0.00	0.00	1,349.35	1,660.75	0.00	0.00	0.00	0.00	1,349.35
50.000	Exxon Mobil Corp.	1,145.94	0.00	0.00	0.00	1,145.94	2,050.00	0.00	49.00	(49.00)	0.00	1,145.94
30.000	Fedex Corp.	1,393.60	0.00	0.00	0.00	1,393.60	2,025.00	0.00	6.00	(6.00)	0.00	1,393.60
45.000	First Data Corp	0.00	1,914.30	0.00	0.00	1,914.30	1,849.05	0.00	0.90	(0.90)	0.00	1,914.30
0.000	Gannett Co. Inc.	1,629.89	0.00	340.82	1,970.71	0.00	0.00	0.00	24.25	(24.25)	0.00	0.00
85.000	Health Mgmt.	1,316.00	323.85	0.00	0.00	1,639.85	2,040.00	0.00	5.90	(5.90)	0.00	1,639.85
0.000	Hormel Foods Corp.	1,695.02	0.00	40.16	1,735.18	0.00	0.00	0.00	23.64	(23.64)	0.00	0.00
0.000	Illinois Tool Works	1,655.75	0.00	84.03	1,739.78	0.00	0.00	0.00	17.25	(17.25)	0.00	0.00
65.000	Intel Corp.	1,556.01	0.00	0.00	0.00	1,556.01	2,083.25	0.00	5.20	(5.20)	0.00	1,556.01
0.000	Johnson & Johnson	718.88	0.00	771.23	1,490.11	0.00	0.00	0.00	20.55	(20.55)	0.00	0.00
15.000	Johnson Controls	1,261.20	0.00	0.00	0.00	1,261.20	1,741.80	0.00	21.60	(21.60)	0.00	1,261.20
0.000	Jones Apparel Group Inc.	1,543.30	0.00	(304.16)	1,239.14	0.00	0.00	0.00	3.20	(3.20)	0.00	0.00
30.000	Linear Technology	0.00	1,132.49	0.00	0.00	1,132.49	1,262.10	0.00	1.80	(1.80)	0.00	1,132.49
30.000	Marsh & Mclennan Cos Inc	1,246.04	0.00	0.00	0.00	1,246.04	1,436.70	0.00	35.40	(35.40)	0.00	1,246.04
85.000	MBNA	1,573.72	0.00	0.00	0.00	1,573.72	2,112.25	0.00	28.05	(28.05)	0.00	1,573.72
75.000	McCormick & Co.	1,589.30	0.00	0.00	0.00	1,589.30	2,257.50	0.00	34.50	(34.50)	0.00	1,589.30
35.000	Medtronic Corp	1,612.46	0.00	0.00	0.00	1,612.46	1,701.35	0.00	9.46	(9.46)	0.00	1,612.46
40.000	Microsoft Corp	1,076.03	0.00	0.00	0.00	1,076.03	1,094.80	0.00	9.60	(9.60)	0.00	1,076.03
0.000	Minerals Technologies Inc.	1,393.40	0.00	166.10	1,559.50	0.00	0.00	0.00	2.25	(2.25)	0.00	0.00
25.000	Murphy Oil	0.00	1,504.25	0.00	0.00	1,504.25	1,632.75	0.00	5.00	(5.00)	0.00	1,504.25
40.000	Northfork Bancorp	1,543.39	0.00	0.00	0.00	1,543.39	1,618.80	0.00	43.20	(43.20)	0.00	1,543.39
35.000	Pfizer Inc	466.97	0.00	0.00	0.00	466.97	1,236.55	0.00	21.00	(21.00)	0.00	466.97

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2003

HOW INVESTED		PRINCIPAL						INCOME				TOTAL
No. Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.)	Balance Beginning Year	Additions/ Purchases	Capital Gains (Losses)	Proceeds From Sales	Book Value End Year	Market Value End of Year	Balance Beginning Year	Income During Year	Expended During Year	Balance Year End	Principal & Income
45.000	Sempra Energy	0.00	1,335.11	0.00	0.00	1,335.11	1,352.70	0.00	0.00	0.00	0.00	1,335.11
50.000	SLM Corp	0.00	2,016.00	0.00	0.00	2,016.00	1,884.00	0.00	8.50	(8.50)	0.00	2,016.00
45.000	Smucker JM	0.00	1,965.60	0.00	0.00	1,965.60	2,038.05	0.00	10.35	(10.35)	0.00	1,965.60
45.000	Southern Co	0.00	1,305.00	0.00	0.00	1,305.00	1,361.25	0.00	15.75	(15.75)	0.00	1,305.00
55.000	Starbucks Corp.	1,423.22	0.00	118.18	449.98	1,091.42	1,823.80	0.00	0.00	0.00	0.00	1,091.42
30.000	Stryker Corp.	667.12	0.00	0.00	0.00	667.12	2,550.30	0.00	3.60	(3.60)	0.00	667.12
50.000	Sysco Corp.	1,380.96	0.00	0.00	0.00	1,380.96	1,861.50	0.00	22.00	(22.00)	0.00	1,380.96
45.000	Target Corp.	1,626.25	0.00	0.00	0.00	1,626.25	1,728.00	0.00	11.70	(11.70)	0.00	1,626.25
25.000	United Technologies	1,945.00	0.00	0.00	0.00	1,945.00	2,369.25	0.00	28.38	(28.38)	0.00	1,945.00
25.000	Wells Fargo & Co New	1,088.44	0.00	0.00	0.00	1,088.44	1,472.25	0.00	37.50	(37.50)	0.00	1,088.44
25.000	Zion Bancorp	0.00	1,424.05	0.00	0.00	1,424.05	1,533.50	0.00	7.50	(7.50)	0.00	1,424.05
15,000.000	Wells Fargo Financial 6.125% due 02/15/06	15,067.05	0.00	0.00	0.00	15,067.05	16,173.90	0.00	918.74	(918.74)	0.00	15,067.05
10,000.000	Goldman Sachs 4.125% due 01/15/08	0.00	10,096.80	0.00	0.00	10,096.80	10,253.00	0.00	208.54	(208.54)	0.00	10,096.80
15,000.000	Bellsouth Cap Fdg 7.750% due 02/15/10	15,071.85	0.00	0.00	0.00	15,071.85	17,724.90	0.00	1,162.50	(1,162.50)	0.00	15,071.85
0.000	Federal Farm Credit Bk 6.750% due 01/13/03	9,991.90	0.00	8.10	10,000.00	0.00	0.00	0.00	337.50	(337.50)	0.00	0.00
10,000.000	Federal Home Loan Bk 7.125% due 02/15/05	9,976.60	0.00	0.00	0.00	9,976.60	10,634.40	0.00	712.50	(712.50)	0.00	9,976.60
10,000.000	Federal Home Loan Bk 7.250% due 02/15/07	10,212.10	0.00	0.00	0.00	10,212.10	11,335.95	0.00	725.00	(725.00)	0.00	10,212.10
10,000.000	Federal Farm Credit Bk 6.375% due 08/06/07	9,772.90	0.00	0.00	0.00	9,772.90	11,130.50	0.00	637.50	(637.50)	0.00	9,772.90
10,000.000	Federal Home Loan Bk 6.020% due 03/17/08	9,701.60	0.00	0.00	0.00	9,701.60	11,067.20	0.00	602.00	(602.00)	0.00	9,701.60
10,000.000	Federal Home Loan Bk 6.500% due 08/14/09	10,072.20	0.00	0.00	0.00	10,072.20	11,410.95	0.00	650.00	(650.00)	0.00	10,072.20
10,000.000	US Treasury Note 5.875% due 02/15/04	9,706.25	0.00	0.00	0.00	9,706.25	10,062.50	0.00	587.50	(587.50)	0.00	9,706.25
	SUBTOTAL	**158,682.62**	**31,306.96**	**2,371.35**	**31,056.96**	**161,303.97**	**184,703.81**	**19,781.88**	**7,583.37**	**(14,960.41)**	**12,404.84**	**173,708.81**
	INVESTMENT MANAGEMENT FEES								**(1,692.41)**	**1,692.41**		
	TOTAL CEMETERY FUNDS	**158,682.62**	**31,306.96**	**2,371.35**	**31,056.96**	**161,303.97**	**184,703.81**	**19,781.88**	**5,890.96**	**(13,268.00)**	**12,404.84**	**173,708.81**

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2003

HOW INVESTED		PRINCIPAL						INCOME				TOTAL
No. Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.)	Balance Beginning Year	Additions/ Purchases	Capital Gains (Losses)	Proceeds From Sales	Book Value End Year	Market Value End of Year	Balance Beginning Year	Income During Year	Expended During Year	Balance Year End	Principal & Income
	COMBINED FUNDS											
70,764.930	Cash/Money Market	17,363.12	94,648.76	0.00	91,422.15	20,589.73	20,589.73	53,881.28	830.36	(4,536.44)	50,175.20	70,764.93
0.000	Uninvested Cash	0.00	0.00	0.00	0.00	0.00	0.00	127.31	0.00	(127.31)	0.00	0.00
9,490.800	Federated Treasury Obligation # 68	9,393.83	96.97	0.00	0.00	9,490.80	9,490.80	0.00	96.97	(96.97)	0.00	9,490.80
0.000	AFLAC Inc	8,283.00	0.00	352.12	8,635.12	0.00	0.00	0.00	60.50	(60.50)	0.00	0.00
0.000	Air Products & Chemicals Inc.	7,185.00	0.00	845.37	8,030.37	0.00	0.00	0.00	113.75	(113.75)	0.00	0.00
300.000	Alcoa	0.00	8,401.05	0.00	0.00	8,401.05	11,400.00	0.00	45.00	(45.00)	0.00	8,401.05
0.000	American Intl Group	4,923.40	0.00	3,887.19	8,810.59	0.00	0.00	0.00	23.85	(23.85)	0.00	0.00
175.000	Amgen	0.00	11,931.24	0.00	0.00	11,931.24	10,813.25	0.00	0.00	0.00	0.00	11,931.24
475.000	Applied Materials	9,686.06	0.00	0.00	0.00	9,686.06	10,659.00	0.00	0.00	0.00	0.00	9,686.06
150.000	Bank Amer. Corp.	10,289.00	0.00	0.00	0.00	10,289.00	12,064.50	0.00	432.00	(432.00)	0.00	10,289.00
325.000	Banta Corp.	11,241.18	0.00	0.00	0.00	11,241.18	13,162.50	0.00	214.50	(214.50)	0.00	11,241.18
0.000	Bj Svcs Co.	8,496.75	0.00	2,065.75	10,562.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00
225.000	Brinker International Inc.	7,383.00	0.00	390.80	1,733.16	6,040.64	7,461.00	0.00	0.00	0.00	0.00	6,040.64
0.000	Cardinal Health Inc.	7,852.50	0.00	(551.59)	7,300.91	0.00	0.00	0.00	10.01	(10.01)	0.00	0.00
400.000	Cisco Systems Inc	9,210.07	0.00	0.00	0.00	9,210.07	9,692.00	0.00	0.00	0.00	0.00	9,210.07
0.000	Colgate Palmolive Co	9,868.25	0.00	(115.96)	9,752.29	0.00	0.00	0.00	115.50	(115.50)	0.00	0.00
150.000	Conocophillips	0.00	8,509.50	0.00	0.00	8,509.50	9,835.50	0.00	64.50	(64.50)	0.00	8,509.50
450.000	Cooper Tire & Rubber	0.00	7,659.00	0.00	0.00	7,659.00	9,621.00	0.00	47.25	(47.25)	0.00	7,659.00
325.000	CVS Corp	0.00	10,124.50	0.00	0.00	10,124.50	11,739.00	0.00	18.69	(18.69)	0.00	10,124.50
175.000	Danaher Corp Shs Bene Int	9,755.25	0.00	0.00	0.00	9,755.25	16,056.25	0.00	17.52	(17.52)	0.00	9,755.25
225.000	Diebold Inc.	7,923.15	0.00	0.00	0.00	7,923.15	12,120.75	0.00	153.00	(153.00)	0.00	7,923.15
200.000	Express Scripts Inc. Cl A	9,111.25	1,538.00	0.00	0.00	10,649.25	13,286.00	0.00	0.00	0.00	0.00	10,649.25
300.000	Exxon Mobil Corp	6,875.62	0.00	0.00	0.00	6,875.62	12,300.00	0.00	294.00	(294.00)	0.00	6,875.62
200.000	Fedex Corp	9,248.75	0.00	0.00	0.00	9,248.75	13,500.00	0.00	40.00	(40.00)	0.00	9,248.75
300.000	First Data Corp	0.00	12,762.00	0.00	0.00	12,762.00	12,327.00	0.00	6.00	(6.00)	0.00	12,762.00
0.000	Gannett Co. Inc.	8,149.44	0.00	1,704.13	9,853.57	0.00	0.00	0.00	121.25	(121.25)	0.00	0.00
550.000	Health Management	8,458.75	2,159.00	0.00	0.00	10,617.75	13,200.00	0.00	38.00	(38.00)	0.00	10,617.75
0.000	Hormel Foods Corp.	10,174.58	0.00	236.49	10,411.07	0.00	0.00	0.00	141.75	(141.75)	0.00	0.00
0.000	Illinois Tool Works	9,934.50	0.00	504.19	10,438.69	0.00	0.00	0.00	103.50	(103.50)	0.00	0.00
400.000	Intel Corp	9,432.28	0.00	0.00	0.00	9,432.28	12,820.00	0.00	32.00	(32.00)	0.00	9,432.28
0.000	Johnson & Johnson	4,977.87	0.00	3,714.44	8,692.31	0.00	0.00	0.00	119.88	(119.88)	0.00	0.00
100.000	Johnson Controls	8,301.00	0.00	0.00	0.00	8,301.00	11,612.00	0.00	144.00	(144.00)	0.00	8,301.00
0.000	Jones Apparel Group Inc.	8,721.00	0.00	(1,750.83)	6,970.17	0.00	0.00	0.00	18.00	(18.00)	0.00	0.00
200.000	Linear Technology	0.00	7,549.96	0.00	0.00	7,549.96	8,414.00	0.00	12.00	(12.00)	0.00	7,549.96
175.000	Marsh & Mclennan Cos Inc	7,573.21	0.00	0.00	0.00	7,573.21	8,380.75	0.00	206.50	(206.50)	0.00	7,573.21
500.000	MBNA	9,461.86	0.00	0.00	0.00	9,461.86	12,425.00	0.00	165.00	(165.00)	0.00	9,461.86
450.000	McCormick & Co.	9,151.51	687.46	0.00	0.00	9,838.97	13,545.00	0.00	198.50	(198.50)	0.00	9,838.97
225.000	Medtronic Inc.	10,365.81	0.00	0.00	0.00	10,365.81	10,937.25	0.00	60.74	(60.74)	0.00	10,365.81
250.000	Microsoft Corp	6,835.93	0.00	0.00	0.00	6,835.93	6,842.50	0.00	60.00	(60.00)	0.00	6,835.93
0.000	Minerals Technologies Inc.	9,467.00	0.00	929.63	10,396.63	0.00	0.00	0.00	15.00	(15.00)	0.00	0.00
175.000	Murphy Oil	0.00	10,529.75	0.00	0.00	10,529.75	11,429.25	0.00	35.00	(35.00)	0.00	10,529.75
225.000	Northfork Bancorp	9,604.04	0.00	(155.14)	872.70	8,576.20	9,105.75	0.00	263.25	(263.25)	0.00	8,576.20
200.000	Pfizer Inc	2,668.42	0.00	0.00	0.00	2,668.42	7,066.00	0.00	120.00	(120.00)	0.00	2,668.42

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2003

HOW INVESTED			PRINCIPAL						INCOME				TOTAL
No. Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.)		Balance Beginning Year	Additions/ Purchases	Capital Gains (Losses)	Proceeds From Sales	Book Value End Year	Market Value End of Year	Balance Beginning Year	Income During Year	Expended During Year	Balance Year End	Principal & Income
275.000	Sempra Energy		0.00	8,158.98	0.00	0.00	8,158.98	8,266.50	0.00	0.00	0.00	0.00	8,158.98
300.000	SLM Corp		0.00	12,096.00	0.00	0.00	12,096.00	11,304.00	0.00	51.00	(51.00)	0.00	12,096.00
300.000	Smucker JM		0.00	13,104.00	0.00	0.00	13,104.00	13,587.00	0.00	69.00	(69.00)	0.00	13,104.00
275.000	Southern Company		0.00	7,975.00	0.00	0.00	7,975.00	8,318.75	0.00	96.25	(96.25)	0.00	7,975.00
350.000	Starbucks Corp.		7,999.95	0.00	393.93	1,499.93	6,893.95	11,606.00	0.00	0.00	0.00	0.00	6,893.95
150.000	Stryker Corp		4,312.19	0.00	0.00	0.00	4,312.19	12,751.50	0.00	18.00	(18.00)	0.00	4,312.19
375.000	Sysco Corp		7,845.40	1,703.50	0.00	0.00	9,548.90	13,961.25	0.00	148.50	(148.50)	0.00	9,548.90
250.000	Target Corp.		9,055.00	0.00	0.00	0.00	9,055.00	9,600.00	0.00	65.00	(65.00)	0.00	9,055.00
175.000	United Technologies		12,744.00	0.00	0.00	0.00	12,744.00	16,584.75	0.00	198.63	(198.63)	0.00	12,744.00
150.000	Wells Fargo & Co New		7,688.62	0.00	115.05	1,273.05	6,530.62	8,833.50	0.00	251.25	(251.25)	0.00	6,530.62
175.000	Zion Bancorp		0.00	9,968.35	0.00	0.00	9,968.35	10,734.50	0.00	52.50	(52.50)	0.00	9,968.35
43,673.080	Federated Ultrsht Bond Fund # 108		42,067.03	41,952.05	(0.92)	35.29	83,982.87	82,542.12	0.00	1,738.27	(1,738.27)	0.00	83,982.87
75,000.000	Bellsouth Cap FG	7.750% due 02/15/10	75,359.25	0.00	0.00	0.00	75,359.25	88,624.50	0.00	5,812.50	(5,812.50)	0.00	75,359.25
25,000.000	GE Company	5.000% due 02/01/13	0.00	24,556.50	0.00	0.00	24,556.50	25,283.25	0.00	(65.97)	65.97	0.00	24,556.50
25,000.000	Goldman Sachs	4.125% due 01/15/08	0.00	25,242.00	0.00	0.00	25,242.00	25,632.50	0.00	521.35	(521.35)	0.00	25,242.00
25,000.000	Wells Fargo Finan	6.125% due 02/15/06	25,111.75	0.00	0.00	0.00	25,111.75	26,956.50	0.00	1,531.26	(1,531.26)	0.00	25,111.75
0.000	Federal Farm Credit Bk	6.750% due 01/13/03	24,979.75	0.00	20.25	25,000.00	0.00	0.00	0.00	843.75	(843.75)	0.00	0.00
0.000	Federal Home Loan Bk	6.875% due 08/15/03	25,068.75	0.00	(68.75)	25,000.00	0.00	0.00	0.00	1,718.74	(1,718.74)	0.00	0.00
25,000.000	Federal Home Loan Bk	5.455% due 04/20/04	25,000.00	0.00	0.00	0.00	25,000.00	25,324.25	0.00	1,363.74	(1,363.74)	0.00	25,000.00
75,000.000	Federal Home Loan Bk	7.125% due 02/15/05	74,824.50	0.00	0.00	0.00	74,824.50	79,758.00	0.00	5,343.74	(5,343.74)	0.00	74,824.50
50,000.000	Federal Home Loan Bk	6.320% due 02/21/06	51,920.00	0.00	0.00	0.00	51,920.00	54,398.50	0.00	3,160.00	(3,160.00)	0.00	51,920.00
25,000.000	Federal Home Loan Bk	7.250% due 02/15/07	25,530.25	0.00	0.00	0.00	25,530.25	28,339.88	0.00	1,812.50	(1,812.50)	0.00	25,530.25
50,000.000	Federal Farm Credit Bk	6.375% due 08/06/07	48,864.50	0.00	0.00	0.00	48,864.50	55,652.50	0.00	3,187.50	(3,187.50)	0.00	48,864.50
25,000.000	Federal Home Loan Bk	6.500% due 08/15/07	24,515.00	0.00	0.00	0.00	24,515.00	27,968.75	0.00	1,625.00	(1,625.00)	0.00	24,515.00
50,000.000	Federal Home Loan Bk	5.925% due 04/09/08	48,328.50	0.00	0.00	0.00	48,328.50	55,281.25	0.00	2,962.50	(2,962.50)	0.00	48,328.50
50,000.000	Federal Home Loan Bk	6.500% due 08/14/09	50,361.00	0.00	0.00	0.00	50,361.00	57,054.75	0.00	3,250.00	(3,250.00)	0.00	50,361.00
25,000.000	Federal Home Loan Bk	7.375% due 02/12/10	25,038.50	0.00	0.00	0.00	25,038.50	29,730.50	0.00	1,843.74	(1,843.74)	0.00	25,038.50
	SUBTOTAL		913,980.32	321,353.57	12,516.15	256,690.50	991,159.54	1,129,990.78	54,008.59	42,036.52	(45,869.91)	50,175.20	1,041,334.74
	INVESTMENT MANAGEMENT FEES									(9,160.79)	9,160.79		
	TOTAL COMBINED FUNDS		913,980.32	321,353.57	12,516.15	256,690.50	991,159.54	1,129,990.78	$54,008.59	$32,875.73	(36,709.12)	50,175.20	1,041,334.74
	TOTAL ALL FUNDS		$1,291,420.14	$432,018.49	$14,887.50	$292,992.46	$1,445,333.67	$1,607,564.75	$73,790.47	$42,646.06	($53,856.49)	$62,580.04	1,507,913.71

REPORT OF THE POLICE DEPARTMENT

About the Marlborough Police Department

The Marlborough Police Department is a full time professional police agency with a mixture of patrol, investigation and call time. We have three full time officers, one secretary and a school crossing guard. We make every effort to maximize our resources to patrol all areas of town, investigate all reported crimes, engage in community policing projects, initiate crime prevention strategies, and provide for off duty call time coverage. Please report all emergencies by dialing 9-1-1 and providing your name, location and the nature of your emergency. For business matters, you may reach us at 876-3311. Our fax number is 876-3690 and our e-mail address is marlpd@monad.net.

Homeland Security

We continue to work together with numerous local, state and federal agencies in an effort to deal with the ongoing terrorist threat. This much is clear, terrorists continue to plot attacks against us and, as recently learned, they may be prepared to carry out their acts in rural areas such as Marlborough. While there is no known threat targeting our town, we must remain vigilant. I again ask that you report anything you see that appears suspicious or strikes you as "odd."

Activity

This past year was one of the busiest years since I've been police chief. Not only did we surpass 2002 totals by September, we were handling these calls and cases without the benefits of a full staff. We investigated five serious sexual assault cases, one, which has been adjudicated, one which is scheduled for trial in the spring of 2004. Additionally, we investigated a serious domestic assault resulting in a lengthy state prison sentence, a fatal car crash, several burglaries, domestic assaults, and a troubling case of a parent/adult purchasing and providing young teenagers with alcoholic beverages. In addition, we investigated the usual variety of traffic crashes, thefts, gas drive offs, vandalism, simple assaults, motor vehicle complaints, bad checks, noise complaints, abandoned 911 calls, drunk and disorderly subjects, civil complaints, OHRV complaints, stray and nuisance dogs, motorist assists and others. Most troubling, though, was the increase in juvenile delinquent activities. Several incidents of runaway juveniles were reported and investigated. Many juvenile status offenses were reported and followed up on. One juvenile is now in court ordered placement, and two others are under strict juvenile probation by the court. A fair amount of these cases are labor intensive. Some can take upwards of a month to complete. This means one officer could be considerably tied up for a significant period of time on one case. That left the other officer to handle all other active cases in addition to the routine calls. Given these circumstances, we had no choice but to prioritize which cases were going to be investigated and which cases, in some instances, we simply were not able to get to. I apologize to those whose cases were not investigated. Likewise, regular patrols, including traffic enforcement, were limited for the same reasons. Keeping a full staff this year should alleviate these problems.

Personnel

I spent a good part of the first half of the year trying to fill the third full time position. My search was often hampered with the necessity of having to deal with the criminal caseload. In addition, several candidates were given conditional offers, only to be lost during the extensive background phase. Finally, in June we welcomed Steven LaMears to the force. Officer LaMears comes to us with experience in part time police work. In August, Officer LaMears began the twelve-week police academy training program and graduated in November. I believe Officer LaMears will prove to be a fine addition to our staff. Then, in July I received notification from the other officer of his intention to leave and join another area police agency. I admit that my frustration level boiled over at that point. Once again, compensation was the issue. The Board of Selectmen and myself met to discuss how we could stop this perennial problem. In August, I developed a new

schedule which eliminated the unfilled part time positions, and uses a combination of patrol and call time to complete a full work week. This also eliminates most of the reliance on State Police coverage since their budget cuts have resulted in their prioritizing the calls that were or were not responded to. While this will result in less patrol, it does provide coverage for the entire week. This action also freed up money in the part time account and was used to adjust the full time salaries. The schedule is proving to be quite popular with the officers, presumably because of the days off feature. My hope is the schedule, coupled with the salary adjustments, will put the brakes on personnel changes. Time will tell. For the record, the other officer withdrew his intentions to leave, presumably because of our intentions on enforcing an executed training agreement.

Chief Bashaw

As I wrote this report, I learned of the passing of former police chief Ernest Bashaw after a long and courageous battle with cancer. Chief Bashaw was police chief from 1990 to 1996. He was primarily responsible for transitioning the department from a part time to the current full time agency. He was an invaluable resource and friend to me and I will miss him. Our thoughts and prayers are with Chief Bashaw's family.

Final Note

I would like to thank the citizens of this community for your continued support. I particularly want to thank the Board of Selectmen for their support and encouragement this past year. Their leadership is invaluable to me. I also want to thank Mrs. Sandra LaPlante, Ms. Pam Croteau, Mrs. Ellen Orkins, Mrs. Heidi Laffond, Mr. Harry Patnode, Chief John Manning, Chief J. D. Morse and Mrs. Susan Leach. Their assistance is very much appreciated. I also wish to thank the staff of the Marlborough Police Department. It's an honor to serve with such dedicated personnel. Without them, this job doesn't get done, period!

To the kids of Marlborough, you are awesome. I truly enjoy your company.

Respectfully submitted;
Raymond T. Dodge
Chief of Police

Activity

Calls For Service	1100	Investigated Cases	175
Number of Arrest	70		
Reported/Investigated Cases			
Burglaries	6	Assaults	6
Forgery/Fraud/Bad Check	18	Domestics	22
Disorderly Conduct	6	Noise Complaints	22
Trespass	6	Thefts	33
Violation Protection Orders	1	Criminal Threatening	4
Criminal Mischief	18	Stalking	2
Child Abuse/Neglect	4	Harassment	14
Illegal Dumping/Littering	6	Sexual Assaults	7
Motor Vehicle			
DWI	2	Driving After Suspension	3
MV Summons	126	MV Warnings	676
MV Accidents	56	Parking Tickets	13
Other Traffic Offenses	4	Erratic Driving	42
Calls For Service			
Suspicious Person/Incident	44	Citizen/Motorist Assist	32
Vacant Property Checks	11	Assist Other Agencies	164
Dogs at large/nuisance	42	Protective Custody	8
Dog Bites	2	Civil Problems	24
Other Animal Complaints	23	Cars Off Road	17
Abandoned 911	24	Juvenile Runaways	10
VIN Verification	19	Paper Service	77
Lost/Found Property	22	Alarms	36
Juvenile Complaints	16	Truancy	1
OHRV Complaints	11	Check Welfare	17
Parking Violations	15	Fingerprint Request	10
Road Hazard/Obstruction	14	Fireworks Violations	5
Unwanted Persons	9	Keep the Peace	5
OL/Attempt to locate	37	Other	425

REPORT OF THE HEALTH OFFICER

The role of the Town Health Officer is to assist in maintaining the NH public health regulations and laws, as well as local ordinances. The Health Officer serves as liaison between state officials and the community on issues concerning local public health.

During the calendar year 2003, the Health Officer inspected day care facilities and prospective foster home providers to insure compliance with regulations. Duties also included in the inspection of septic systems to certify failure. There were an increased number of inquiries relating to communicable disease issues. In response to a number of complaints, the Health Officer served as mediator between renter and landlord to enforce minimum standards for rental housing including availability of hot water, garbage disposal, vermin control and adequate heat. One apartment needed to be condemned for failure to correct an unsanitary, unsafe condition, which was in violation of state regulations.

A complaint was made to the NH Department of Environmental Services and referred to the health officer, regarding raw sewage dumped near the shore of Meetinghouse Pond. This was discussed with the Marlborough Director of Public Works, Harry Patnode, Jr., who supervised the cleanup according to the specifications of the DES. This was accomplished by the Highway Department before nightfall of the day it was reported. I am very grateful for this. Water samples taken at the time of the incident and on successive occasions showed that the bacterial levels in the pond were within normal range.

Some of the other issues that the Health Officer needed to address this year were also more complex than in years past and I feel fortunate for the assistance and support of Fire Chief John Manning, Police Chief Ray Dodge and Administrative Assistant, Sandra LaPlante.

Jim Davidian, Emergency Management Director, invited the Health Officer to become a member of the Emergency Management Team. At present the committee is reviewing and updating Marlborough's Emergency Plan.

Marlborough and three other area towns have been selected to participate in an effort to develop the Cheshire Public Health Network (CPNH). The purpose of this group is to identify existing services and any gaps that may exist. The goal is to synchronize public health and emergency operations and to improve communication by informing the public. The Health Officer and several other town officials are participating in this endeavor.

The Health Officer is available for assistance with public health related issues. I am looking forward to another active and productive year working with the citizens of Marlborough to promote health and safety in our town.

Respectfully submitted,
Justine Torelli
Marlborough Health Officer

REPORT OF THE FIRE WARDS

The Fire Department responded to 99 calls during 2003, compared to 88 calls in 2002. A breakdown of the 2003 calls is as follows:

Type of Call	Number	Type of Call	Number
MV Accidents	28	Mutual Aid	32
Chimney Fires	3	Co/Fire Alarms	14
Assist Ambulance	4	Structure Fires	1
Chimney Fires	3	Brush Fires	3
Wires Down	2	Other Calls	9

The one structure fire resulted in minor damage.

Although the number of calls increased from 2002, overall spending was still below the budgeted amount. Federal funding has become available for specialized training and equipment related to Homeland Security. A 24 hour class in Hazardous Materials Operations has already been scheduled for all members of the department. In addition, in 2004 a statewide grant was awarded to install new mobile radios in all of the trucks (at no cost to the town), to improve communication between law enforcement, fire and EMS personnel throughout the state.

2003 brought with it the retirement of Chief Wayne Crowell after 28 years of service, Deputy Chief Ed Wilson after 43 years of service and retired Chief Carl Russell after 45 years of service. The Fire Wards again want to convey their thanks to these individuals for the years of service given to the town.

We also wish to extend our sincere appreciation to the Fire Company, Ladies Auxiliary, Marl Harris Ambulance, Police and Highway Departments, Selectmen and Community for their continued support and cooperation.

The Fire Department relies on volunteers to provide fire protection to the town, and is always on the look out for a few good men or women. Any resident interested in becoming a member should contact any current member for details.

The Marlborough Fire Wards

John Manning
Steve Thomas
Michael Laffond
Harry Brake
Clevis Croteau

REPORT OF FOREST FIRE WARDEN

Dear Townspeople,

In my first year as Forest Fire Warden, I have gotten the chance to meet a lot of you and issue permits for your outdoor burning. We were called out for 2 small brush fires this season. Please keep in mind that a permit is needed for outdoor burning. When there is a sufficient snow cover, burning is permissible without a permit as long as the material being burned meets the requirements of NH laws. We have designed a pamphlet that contains the answers to your most common questions and the laws that deal with outdoor burning. Please feel free to pick up a pamphlet at the Town Office or Transfer Station.

I would like to sincerely thank Wayne Crowell, Carl Russell and Ed Wilson for their devoted years of service to the Town of Marlborough Fire Service and wish them a happy and prosperous retirement.

I would also like to thank my Deputy Wardens: Mike Goodwin, John Manning, Matt Patnode and Steve Thomas for their help in making Marlborough a safer place. Although times are slow, we continue to train and exercise the equipment.

If you have any questions, feel free to give us a call: Mike Laffond at 876-4224 or John Manning 876-3904

Hope we have another safe year.

Thank You,

Michael F. Laffond
Forest Fire Warden

REPORT OF FOREST FIRE WARDEN & STATE RANGER

Your local Forest Fire Warden, Fire Department, and the State of New Hampshire Division of Forests and Lands cooperate to reduce the risk of wildland fires in New Hampshire. To help us assist you, contact your local Forest Fire Warden or Fire Department to find out if a permit is required before doing **ANY** outside burning. Fire permits are mandatory for all outside burning unless the ground where the burning is to be done (and surrounding area) is completely covered with snow. Violations of the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines up to $2,000 and/or a year in jail, in addition to the cost of suppressing the fire.

A new law effective January 1, 2003 prohibits residential trash burning. Contact the New Hampshire Department of Environmental Services at (800)498-6868 or [illegible] for more information.

Help us to protect you and our forest resources. Most New Hampshire wildfires are human caused. Homeowners can help protect their homes by maintaining adequate green space around the house and making sure that the house number is correct and visible. Contact your fire department or the New Hampshire Division of Forests and Lands at www.nhdfl.org or 271-2217 for wildland fire safety information.

2003 FIRE STATISTICS

(All fires Reported thru November 03, 2003)

TOTALS BY COUNTY

	# of Fires	Acres
Belknap	40	4.86
Carroll	46	13.99
Cheshire	8	.68
Coos	7	17.40
Grafton	22	12.60
Hillsborough	60	11.34
Merrimack	98	10.45
Rockingham	56	18.54
Strafford	34	7.94
Sullivan	3	2.03

CAUSES OF FIRES REPORTED

Arson	10
Campfire	25
Children	13
Smoking	20
Debris	226
Railroad	3
Lightning	2
Equipment	8
Misc.*	67

*Misc: power lines, fireworks, electric fences, etc

	TOTAL FIRES	TOTAL ACRES
2003	**374**	**100**
2002	**540**	**187**
2001	**942**	**428**
2000	**516**	**149**

ONLY YOU CAN PREVENT WILDLAND FIRES

REPORT OF THE FROST FREE LIBRARY

We are pleased to introduce Char Taylor to the community this year. She joined our staff last spring. Char brings a wealth of experience from school libraries, various administrative positions and bookstores to the library. She replaced Marcia Legru who, fortunately for us, continues to volunteer at the library one afternoon a week.

The library continues to enjoy significant volunteer participation in all our operations. From planning and implementing special programs to organizing materials and maintaining the collection , volunteers support every aspect of the library's services. This year volunteers gave 1,614 hours of their time—at a minimum wage this represents a gift of over $8,000. In addition to giving volunteer hours, the Friends of the Library also lend financial support to the library by sponsoring programs and purchasing equipment. Thank you.

Programs featured a writing workshop in the fall and our reading group (launched in 2001) continues to meet every 4th Wednesday of the month at 7pm. Join us for lively discussion and light refreshments. Book selections are posted on the town's webpage. Be sure to check our presence on the town's year-old webpage (www.marlboroughnh.org) to review our upcoming events and resources. One of those resources is NHEWLINK which provides access to over 12 Ebsco databases—one of those contains full text for more than 1,900 periodicals covering all topics. To check out this resource click on its icon on the library portion of the town's webpage or type the following address:

(http://search.epnet.com\cpidlogin.asp?custid=nhstate) and enter your 14 digit barcode on the back of your grey plastic library card when prompted.

Storytime sessions were offered for preschoolers in the fall, winter and spring. We invited K-4th graders from Marlborough School to visit the Frost Free Library in May and they learned all about the library and its upcoming summer reading program, "Reading Rocks". READING ROCKS featured our summer storytimes, special decorations, and prizes, plus a series of 'Super Saturday' programs. The Rice family taught us about geology, Professor Jeudi Davis demonstrated principles of chemistry by making ice cream with liquid nitrogen and showed us how magnesium makes fireworks bright. Professor Harry Davis brought lots of insects for us to examine and handle, and showed slides and let us look at insects through microscopes. Polly Pattison presented her Harris Center program featuring all kinds of owls. St. Joseph's School and the MCA cosponsored the puppet show featuring Tanglewood Marionettes' 'The Fairy Circus' and the Marlborough Community Association and the Friends of the Library sponsored Angela Cay Klingler's storytelling program "Story, Stone, Water , Fire". A 'Kids, Books and the Arts' grant helped us bring Wayne from Maine and Jimmy James the Bongo Man to our final party.

The entire community sponsored the annual Summer Concert Series thanks to all your generous donations. The concert committee brought seven concerts to the library lawn this year and, for the most part, the weather cooperated.

On October 11th the Friends of the Library held their annual book sale. It was a success and was held outside for the first time in years. Mrs. Morse's students at the Marlborough School were of great help in getting the books downstairs and valiant volunteers set up that morning.

By necessity facility maintenance became a major focus for the library this year. The winter weather did create a few issues for our addition's roof and appropriate repairs were made. The planned sidewalk project on the front lawn was completed by late summer/early fall. Last winter and spring our furnace and its circuits required repair. Likewise our phone lines and one computer required a service call. In the fall our electric box was moved from the phone pole to our building and our service upgraded. Unfortunately our fence suffered some vandalism this fall and our Highway Department mended the damage. In December our fire alarm system was switched from Honeywell to Mutual Aid monitoring and Amer Electric made the necessary changes. In 2004 we'll work on the old roof at the library and decide if the library will use DSL or Cable Modem access for our Internet connections.

We appreciate all the connections we make in the community and hope to make even more in the coming year.

Respectfully submitted,
Lisa R. Bearce, Director

2003 STATISTICS

PEOPLE:	
Registered Borrowers	952
New Borrowers	126
Volunteer Hours Donated	1614
Visitors	7531
SERVICES:	
Reference Questions	544
Adult Programs/Attendance	19/642
Juvenile Programs/Attendance	49/869
Exhibits	10
Interlibrary Loans Borrowed	361
Interlibrary Loans Loaned	168
Photocopies	2175
Computer Use	388
CIRCULATION:	
Juvenile Fiction	1887
Adult & Young Adult Fiction	3668
Juvenile Non-Fiction	391
Adult Non-Fiction	1005
Periodicals	904
Videos	821
Cassettes	302
Interlibrary Loans	361
Large Print	125
TOTAL	**9464**
MATERIALS ADDED:	
Juvenile Fiction	250
Adult & Young Adult Fiction	348
Juvenile Non-Fiction	71
Adult Non-Fiction	163
Videos	20
Cassettes	31
Encyclopedia Sets	0
TOTAL	**883**

REPORT OF THE PLANNING AND ZONING BOARDS

Last year was quite busy for both Boards since the number of public hearings was higher than usual.

Among those actions taken by the Planning Board in 2003 were proposals for amendments to ordinances affecting definitions and zoning restrictions.

The Zoning and Planning Boards conducted joint hearings for special exceptions and site plan reviews for the addition of antennas to a cellular tower at 188 Laurel St.; a mobile food truck at 288 E. Main St.; and a Group Childcare Center for Mountain Corp. employees at 104 Main St. A joint hearing was also conducted for a variance and site plan review for a log home and log office building on Main St.

In a separate hearing, the Zoning Board of Adjustment granted the appeal of administrative decisions to add a home addition and replace a garage at 19 Bush St.

After site plan reviews, the Planning Board denied a request for room rentals at 257 E. Main St. and approved a retail sales business selling jewelry and candles at 157 Main St.; an owner's apartment and coffee shop at 144 Main St.; a warehouse and greenhouse owned by Dale Lacasse on Rt. 124; an antique sales shop at 138 Main St.; a warehouse addition on Knowlton St.; and a used-car sales business at 760 Monadnock Hwy.

The Planning Board also approved a subdivision for property owned by Carol Ann Hoffman on the west side of Jaffrey Rd.; Cia Devan at Tax Map 8, Lot 20; Alan Klotzbier on Rt. 101; and Cindy Athens and Stephanie Schierioth at 93 Laurel St.

The Planning Board also approved boundary line adjustments for Karl Robinson and Alan Klotzbier on Main St.; Helen Gordon of School St.; Pamela Parrish of 44 Monadnock Dr.; Albert & Wendy Sheehan on Tax Map 2, Lots 80A&B; and Ed & Helen Wilson at 45 McKinley Circle.

The Capital Improvement Plan was updated in November.

This past year, we bid farewell to long-term Planning Board member Bob Bennett. We miss Bob a great deal since he routinely provided invaluable historical information on town properties. We wish him well as he leads field trips for the Harris Center. Ben Rice replaced Bob and has proved to be a great asset to the Board.

Both Boards value the input and concerns of the public. To serve you, a Board representative will be available for consultation by appointment on Monday evenings from 7 pm to 9 pm. Advance appointments may be made through the Selectmen's office at Town Hall (876-3751) or the Town Clerk (876-4529).

Respectfully submitted,

Ken Kerber, Chairman
Planning Board

Robert W. Heald, Chairman
Zoning Board of Adjustment

WELFARE REPORT

The Public Assistance Office received 32 requests for assistance during the year 2003. Out of those requests only 4 did not meet eligibility criteria.

While I have only been in this position for almost 6 months now, it has been a privilege to work with clients needing assistance and rewarding to see them through the process and end up self sufficient, with smiles.

The biggest area of need has been in the area of rental and fuel assistance. Even though Southwestern Community Services is very resourceful at helping with fuel, it is time and product limited. And as we all know rental costs continue to rise, not in keeping with average working wages for the area. Our office will continue to do its best to provide assistance in these areas especially.

I would also like to take this opportunity to let you know that I have created a resource library that consists of area agencies and what services they provide. Some of the material is very informative and educational in nature. Please feel free to stop by and take a look. The Public Assistance Office is open Tuesday, Wednesday and Thursday from 10:00 AM to 1:00 PM. But as some you already know, I am at the Selectmen's Office Monday thru Friday 9:00 AM to 1:00 PM.

Respectfully Submitted By
Pam Croteau
Welfare Administrator

CONSERVATION COMMISSION

The Conservation Commission continued it's monitoring of Stone Pond, and conservancy properties in town, which are owned by the Society or the Preservation of NH Forests and the Town of Marlborough.

This year the Commission began taking water quality tests along the Minniwawa Brook in conjunction with the Ashuelot River Watershed Association.

Respectfully submitted,

Ira Gavrin, Chairman

REPORT OF THE HERITAGE COMMISSION

The Heritage Commission is dedicated to preserving and protecting those features of our community which are significant resources relative to our historic, cultural and aesthetic qualities, and to promoting the recognition and use of these resources for the benefit of present and future generations.

The Heritage Commission had a very busy year, with three primary projects started during the year. The following summarizes the activities on these projects.

In February we started an effort to document all the barns in town, both agricultural and utility types, a project which should be completed in 2004. We also supported an application for a Preservation Easement of an historic barn by a resident, which later in the year was accepted by the Selectmen.

In May a major project was started to restore the Meeting House site of 1 ¾ acres to open space for public use. By the fall, after rebuilding a 150 foot section of stone wall along Frost hill road, the site work was about 90% completed. To accomplish this, the Commission raised close to $14,000 from private donations, another $1,000 came from town departments and the Heritage Fund, and contractors donated an estimated $8,000 of their time. Our efforts on this project in 2004 will be to complete the site work and to start the restoration of the Old Town Pound, the second primary phase of this project which is proposed to be supported with an appropriation from the town under a Special Warrant Article.

During the summer an application was prepared to nominate the Maynard-Gates House for listing on the State of NH Register of Historic Places. In the late fall the Town received notification from the NH Division of Historic Resources that this oldest wood framed house, built in 1767, would be listed on the State Register as an historic property. A certificate has been received and was recently framed for display in the town office building for residents to see . After several years of preservation work, supported by town appropriations, private donations and grants, this is a major milestone for the Town of Marlborough.

The Commission would like to express its appreciation to everyone who has contributed in any way with their personal time and financial support to help with these important 2003 projects related to the heritage of our town.

The Marlborough Heritage Commission
Current members:
Richard Butler,
Rufus Frost,III,
Fred Torelli,
Recent past members:
Robert Bennett,
Helen & Edward Wilson

REPORT OF THE MONADNOCK ADVISORY COMMISSION

The Monadnock Advisory Commission was created by State Statute and is charged to advise and guide the Department of Resources and Economic Development on the management of State lands and leased lands on Monadnock, Gap, and Little Monadnock. At our earliest meetings of the year, we finalized the Plan in readiness for publications. A period of public comment was held between April 1st and May 16th, the Plan having been made available on a State website and at public libraries in the 5 Monadnock Commission towns. On Saturday May 3rd a public information session was held at Monadnock State Park. Staffed by informed State personnel and Commission members, the public was invited to view the charts and maps, discuss the Master Plan, and record their comments.

At our July 9th meeting the Monadnock Advisory Commission unanimously approved the Monadnock Master Plan as printed and amended. In support of this Plan $980,000 for Monadnock State Park improvements has been approved and is in the State Capital budget. The Plan's Phase I improvements will take place at the Gilson Pond Area, with the Department of Environmental Services replacing the over 100 year old dam. The Dam Bureau will contribute approximately $125,000 toward this project. Completion of the dam and construction of a family campground should be completed by late Fall 2004. The funding of the Capital Budget and cost sharing with the Dam Bureau were negotiated by Representative H. Charles Royce.

Respectfully submitted,

Ann L. Royce, Chair Jaffrey
Frederick Richardson Jaffrey
David Adams Troy
Don Upton Troy
Robin Haynes Fitzwilliam
Dan Leary Fitzwilliam
Jim Bearce Marlborough
Ernie Linders Marlborough
Ed Germain Dublin
Betsy Harris Dublin

Official Representatives
Rich McLeod, Director Division of Parks & Recreation
Ben Haubrich, Division of Forest & Lands designee
Geoff Jones, SPNHF
Andrew Zboray, Secretary & Monadnock State Park Manager

REPORT OF CEMETERY TRUSTEES

The Cemetery Trustees would like to extend special thanks to Michael Ball for being the sexton and mowing the Meeting House Cemetery and also to Robert Pratt for maintaining the Esty and East Cemetery. Mike and Bob have done an excellent job. Also we thank Peter Humphrey for digging the graves.

Michael Ball spent a lot of time filling in sunken graves at the Graniteville Cemetery, which needed to be done a long time ago. We have several sunken graves at the Esty Cemetery, which will be addressed this year.

The sexton noted that we have several gravestones at the Meeting House and Graniteville Cemeteries that are in need of repair, also one tall obelisk headstone that has started to lean in Pine Grove. Hopefully we can have this work done this year.

The trustees have ordinances regarding the cemetery, which can be seen at the Town Office. In these ordinances we are not allowing artificial flowers on the grave. The sexton has been instructed to remove them. A notice has been posted at the cemetery gates for the past 2 years. We would appreciate it if everyone would abide by them.

Respectfully submitted,
The Cemetery Trustees
Rita Grace
Barbara Woodward
Edwin Woodward

THE COMMUNITY KITCHEN, INC.

Number of clients served 01/01/03 to 09/30/03 at the Pantry:
Unduplicated individuals: 4,909
Unduplicated households: 1,905

Number of those who were Marlborough residents:
#Unduplicated individuals: 125
Unduplicated households: 43

Number of above Marlborough clients served who were under age 19: 46
Number of above Marlborough clients served who were over age 59: 10

Number of Pantry boxes distributed 01/01/03 to 09/30/03: 22,293
Number of those Pantry boxes distributed to Marlborough residents: 623

Number of meals in pantry boxes distributed 01/01/03 to 09/30/03: 508,158
Number of those meals in pantry boxes distributed to Marlborough residents: 15,300

Estimated dollar cost, per client served, 2002: $46.43
Calculated using $411,661 total cash expenses, 8,876 total clients
Estimated dollar cost, per meal served, 2003: $0.54
Calculated using $411,611 total cash expenses, 787,766 total meals

Cost to Community Kitchen of pantry meals provided to Marlborough residents, at $.054 per meal through 09/30/03: $8,262.00

Percentage of total pantry box meals provided to residents of Marlborough: 3.01%

Please note that the numbers provided on this page are actual numbers of January through September only.

Traditionally, The Community Kitchen experiences a tremendous increase in both the number of families served and the number of meals distributed in November and December, due to Thanksgiving and Christmas holidays, cold weather and fuel bills. It is anticipated that at the end of the year over 30,000 pantry boxes will have been distributed in total.

The amount of reimbursement we have requested is based on the actual number for the first three quarters of the year and an estimate of the fourth quarter added together.

HCS – HOME HEALTHCARE, HOSPICE AND COMMUNITY SERVICES REPORT TO THE TOWN OF MARLBOROUGH JANUARY 1, 2003 TO DECEMBER 31, 2003

ANNUAL REPORT

In 2003, HCS – Home Healthcare, Hospice and Community services continued to provide home care and community services to the residents of Marlborough. The following information represents HCS's activities in your community in 2003:

SERVICE REPORT

SERVICES OFFERED	SERVICES PROVIDED
Nursing	857 Visits
Physical Therapy	185 Visits
Occupational Therapy	11 Visits
Medical Social Worker	12 Visits
Outreach	12 Visits
Homemaker	364 Hours
Home Health Aide	459 Visits
Home & Community Based Services*	369 Hours
Meals-On-Wheels	3,567 Meals
Health Promotion Clinics	23 Clinics
Adult In Home Care	3,590 Hours

*Home and Community Based Care is a Medicaid program which offers extended home care services to individuals who are in need of nursing home level care. But can be maintained at home for lower cost.

Total Unduplicated Residents Served: 144

Prenatal care, hospice services and regularly scheduled wellness clinics and child health clinics are also available to residents. Town funding partially supports these services.

FINANCIAL REPORT

The actual cost of all services provided in 2003 with all funding sources is projected to be $242,349.00.

These services have been supported in the greatest extent possible by Medicare, Medicaid, other insurances, grants and patient fees. Services that were not covered by other funding have been supported by your town.

For 2004, we request an appropriation of $8,750.00 for home care services and $2,140.00 for the Meals-On-Wheels program.

Thank you for your consideration.

MONADNOCK FAMILY SERVICES
CENSUS REPORT
04/01/02 – 03/31/03
MARLBOROUGH

AGE:	Adults	90	
	Children	29	
	Elderly	5	
GENDER:	Female	61	
	Male	63	
INSURANCE:	Self-Pay	25	
	Medicare	12	
	Medicaid	28	
	Other	59	
TOTALS:	Clients Seen	124	
	# Visits	1,744	
	Hours of Service	1,456	
BILLING:	Charges		142,213.00
	Payments		107,947.05-
	Discounts Given		4,283.34-
	Contractual Adjustments		9,784.58-
	Total Outstanding		16,839.18

DIAGNOSIS:

15 Disorders of Infancy/Childhood/Adol
18 Substance-Related Disorders
4 Schizophrrenia/Other Psychotic Disor
29 Mood Disorders
10 Anxiety Disorders
1 Physical Symptoms with Psych Basis
2 Eating Disorders
1 Impulse Control Disorders Not Class
37 Adjustment Disorders
4 Personality Disorders
2 Additional Codes
1 Non-Mental Disorders

REFERRAL SOURCES:

64 Self
1 Clergy
1 School
4 Other Psychiatric Facility
10 Law Enforcement/Correction
7 Social/Community Agency
18 Non-Psychiatric Pysician
1 Employee Assistance Program
4 Other Healthcare Provider
14 Other

REPORT OF MARL-HARRIS AMBULANCE SQUAD

The 2003 year brought 190 calls for Marl-Harris, which included 37 motor vehicle accidents and 80 medical emergencies.

Marl-Harris is made up of 1 First Responder, 15 EMT's and 3 EMT I's, as well as 5 non-medical members. Each member of Marl-Harris is dedicated to serve and assist anyone needing ambulance service from Marlborough or Harrisville.

The year 2003 had 57 calls that required a paramedic. We continue to contract with DiLuzio Ambulance Service, however, this year we incurred a cost for this service. DiLuzio currently charges Marl-Harris $150 per call for a completed paramedic service (one which utilizes and brings the paramedic through the entire call to the point of delivery to the hospital.) DiLuzio Ambulance Service is a business. They have generously given us years of free paramedic service, however, they are no longer able to do this.

Donations and memorials that we currently receive help us to cover the cost of basic operations. Marl-Harris is currently absorbing the cost of DiLuzio's service, yet we can't continue to fund this Paramedic service and remain a free service. We will have members at town meetings, voting and other events to be available for input and questions regarding this issue. We look forward to coming to some type of solution that will best serve the towns of Marlborough and Harrisville.

Our squad continues to be a volunteer service, with members from both Marlborough and Harrisville. We continue to be a service at no charge to our patients.

We consider it our privilege to serve our towns. We hope anyone interested in joining would call or drop by. Our number is 876-3382. We encourage new members.

Respectfully Submitted,
Alison C. Woods Baker, President Marl/Harris

NOTES

MINUTES OF THE TOWN MEETING
OF THE TOWN OF MARLBOROUGH
NEW HAMPSHIRE
YEAR 2003

Moderator John Fletcher declared the voting polls of the Marlborough Town Meeting open at 1:00 PM on Tuesday, March 11, 2003. He presented the empty ballot box to the election workers and Citizens present and announced that voting could begin. The polls were scheduled to close no earlier than 9:00 PM.

The Moderator convened the deliberative session of the meeting at 7:07 PM. He requested that all present stand for the presentation of the Colors and Pledge of Allegiance to the Flag. A recording of "God Bless America" was played as Members of the Croteau-Coutts American Legion and Women's Auxiliary Post 24 presented the Colors. The Pledge of Allegiance was lead by Mr. Fletcher.

The Moderator requested that those seated at the head table introduce themselves. Those at the head table introduced themselves as Ellen Orkins, Town Clerk/Tax Collector, John Northcott, Selectman, Lawrence Robinson, Chairman of the Board of Selectmen and Gina Paight, Selectman.

The Moderator asked if there were any objections of those present to hear any necessary reports or information from Sandra LaPlante, Administration Assistant and Police Chief Raymond Dodge, as they are not residents of the Town of Marlborough. The voice vote was in the affirmative to allow input from Mrs. LaPlante and Chief Dodge.

Selectmen's Chairman Robinson recognized three retiring Firefighters for their years of Service to the Town with a plaque from the Board of Selectmen. Mr. Carl E. Russell, former Fire Chief, is retiring after 45 years of service, Edward H. Wilson, retiring Deputy Fire Chief, retiring after 43 years of service and Wayne F. Crowell, retiring Fire Chief, retiring after 28 years of service.

Chairman Robinson spoke about the new Town's web-site, and recognized Mr. William Heyman, Webmaster, for setting up and maintaining this web-site.

The Moderator announced that the Parliamentary Rules of the State of New Hampshire would be the accepted procedure for the conduct of the meeting. Mr. Fletcher addressed the following errors within the Town's Annual Report:

Page 6: left hand column; **POST OFFICE** should read **POLICE DEPARTMENT**.

Page 8: right hand column; the date of **May 17th** was omitted from the list of Hazardous Waste Collection dates.

Page 10: left hand column, Article 2 should read; To see if the Town will vote to raise and appropriate the sum of One Million Three Hundred Five Thousand Six Hundred Sixty-**nine** Dollars ($1,305,669.00) which represents the recommended operating budget for the year 2003. The sum does not include the warrant articles addressed.

The Moderator next moved on to the Warrant Articles reading Article 1:

Article 1: To choose by ballot all necessary Town Officers for the ensuing year.
Further, the voters are notified that the Town business meeting will begin at 7:00 PM to act upon the following:

Article 2: To see if the Town will vote to raise and appropriate the sum of One Million Three Hundred Five Thousand Six Hundred Sixty-nine Dollars ($1,305,669.00) which represents the recommended operating budget for the year 2003. The sum does not include the warrant articles addressed.

Chairman Robinson moved that the Town appropriate $1,305,669.00 as the operating budget for the year 2003. Seconded by John Northcott. Mr.

Robinson spoke to the motion, presenting the budget, with Mr. Northcott presenting the line items pertaining to the water system.

Questions from the floor came from Mr. David Durocher, Mrs. Anna Tilton, Mr. Thomas Boynton and Mr. Tim Ruehr.

With all questions answered the Moderator put the article to a voice vote.

Article 2 passed with a voice vote in the affirmative.

Mr. Northcott made a motion that the meeting adopt the ruling of RSA 40:10 to restrict reconsideration of the operating budget.

Mrs. Anna Tilton asked the Moderator to reconsider voice vote on article 2 as she missed the opportunity to request that money be added to the budget for the library. The Moderator advised Mrs. Tilton that there was already a motion on the floor (Mr. Northcott's) and that motion would need to the decided upon first.

The Moderator asked for a voice vote for the motion on the floor, adopting the ruling of RSA 40:10. As the voice vote was too close to call Mr. Fletecher asked for a show of hands. Chief Dodge and Sandra LaPlante counted the hand votes as follows:

For: 33
Opposed: 51

Motion Defeated

Mrs. Anna Tilton made the motion to add $1,772.00 to the operating budget to be used for the operating expense of the Library. Motion seconded by Rufus Frost. Mrs. Tilton spoke to her motion. Mr. David Durocher asked for an explanation of the Municipal Budget Act. Mr. Robinson spoke regarding the cuts the Board of Selectmen had made. Lisa Bearce spoke in favor of motion. Mr. William Miller asked to move the question.

The Moderator asked that the motion be presented in writing, with Mrs. Tilton complying.

The Moderator asked for a voice vote on the motion to increase operating budget by $1,772.00, bringing the new operating budget to $1,307,441.00.

Voice vote passed in the affirmative.

Mr. John Northcott made a motion that the meeting adopt the provisions of RSA 40:10 and restrict reconsideration of Article 2, seconded by Mr. Robinson. The Moderator asked for a voice vote from the floor to adopt the provisions of RSA 40:10.

Voice vote passed in the affirmative.

Article 3: To see if the Town will vote to raise and appropriate the sum of Seven Thousand Five Hundred Dollars ($7,500) for the purpose of funding the Community Kitchen. Recommended by Board of Selectman. (Majority vote required).

Mrs. Dolores Biron moved the motion, seconded by Larry Robinson.

Mrs. Biron spoke to the motion.

Motion passed. Voice vote in the affirmative.

Article 4: To see if the Town will vote to raise and appropriate the sum of Two Thousand Five Hundred Thirty-eight Dollars ($2,538.00) for the purpose of funding the Monadnock Family Services. Recommended by Selectmen. (Majority vote required).

Mrs. Gina Paight moved the motion, seconded by Larry Robinson.

Mr. Northcott spoke to the motion.

Motion passed. Voice vote in the affirmative.

Article 5: To see if the Town will vote to raise and appropriate the sum of Nine Thousand Dollars ($9,000.00) to be added to the Police Cruiser Capital Reserve Fund previously established and designate the Selectmen as agents to expend. Recommended by the Board of Selectmen. (Majority vote required).

Mrs. Gina Paight moved the motion, seconded by Mr. Lawrence Robinson. Mrs. Paight spoke to the motion.

Motion passed. Voice vote in the affirmative.

Article 6: To see if the Town will vote to raise and appropriate the sum of Eight Thousand Dollars ($8,000.00) to be added to the Fire Equipment Capital Reserve Fund previously established and to designate the Selectmen as agents to expend. Recommended by Selectmen. (Majority vote required.)

Mr. John Northcott moved the motion, seconded by Mr. Lawrence Robinson. Mr. Wayne Crowell spoke to the motion.

Motion passed. Voice vote in the affirmative.

Article 7: To see if the Town will vote to raise and appropriate the sum of Thirty-five Thousand Dollars ($35,000.00) for a partial revaluation, Twenty-five Thousand Dollars ($25,000.00) to be raised by taxes and authorize the withdrawal of Ten Thousand Dollars ($10,000.00) from the Capital Reserve Fund previously established for purpose. Recommended by Selectmen. (Majority vote required)

Mr. John Northcott moved the motion, seconded by Gina Paight. Mr. Northcott spoke to the motion.

Motion passed. Voice vote in the affirmative.

Article 8: To see if the Town will vote to authorize the Selectmen to enter into a lease/purchase agreement for the purpose of leasing a new One-Ton Dump Truck for the Highway Department, and raise and appropriate the sum of Sixteen Thousand Dollars ($16,000.00) for the first year's payment for that purpose. Recommended by Selectmen (Majority vote required.)

Mr. Lawrence Robinson moved the motion, seconded by Mrs. Gina Paight. Mr. Robinson spoke to the motion.

Motion passed. Voice vote in the affirmative.

Article 9: To see if the Town will vote to change to Budget Advisory Committee structure from eleven (11) members to three (3) members. Recommended by Selectmen.

Mr. Lawrence Robinson moved the motion, seconded by John Northcott. Mr. Robinson spoke to the motion, explaining this change would become effective next year.

Motion passed. Voice vote in the affirmative.

Article 10: To see if the Town will vote to increase the Veteran's Tax Credit for every resident of this Town who served not less than 90 days in the armed forces of the United Stated in any qualifying war or armed conflict listed in this section and was honorably discharged or an officer honorably separated from service; or the spouse or surviving spouse of such resident from $50.00 to $100.00 per RSA72:28 V & VI. (Ballot vote required) Recommend by Selectmen.

Mrs. Gina Paight moved the motion, seconded by John Northcott. Mr. Robinson spoke to the motion. Mr. Ira Gavrin and Mr. Wayne Crowell asked for clarification on this article.

Ballot Vote took place: Yes: 90
No: 13
Ballot vote passed in the affirmative.

Article 11: Whereas, the Bill of Rights of the United States Constitution and the Constitution of New Hampshire guarantee those

living in the United states the following rights: Freedom of speech, assembly and privacy; the rights to counsel and due process in judicial proceedings; and protection from unreasonable searches and seizures; and Whereas, we believe these civil liberties are precious and are now threatened by (A.) The USA Patriot Act, which all but eliminates judicial supervision of telephone and Internet surveillance; greatly expands the government's ability to conduct secret searches; gives the Attorney General and the Secretary of State the power to designate domestic groups as "terrorist organizations"; and grants the FBI broad access to medical, mental health, financial, library, educational and other records of and about individuals without having to show evidence of a crime and without a court order; and (B) Federal Executive Orders, which establish secret military tribunals for terrorism suspects; permit wiretapping of conversations between federal prisoners and their lawyers; lift Justice Department regulations against illegal COINTELPRO-type operations by the FBI (covert activities that in the past targeted domestic groups and individuals); and limit the disclosure of public documents and records under the Freedom of Information Act; and Whereas, this law and these Executive Orders particularly target foreign nationals and people of Middle Eastern and South Asian descent, but could effect any one of us in the U.S.A. acting and speaking legally in opposing government policy; and Whereas, the Executive Order on secret military tribunals also undermines the U.S. government's ability to denounce atrocities carried out in secret by military tribunals elsewhere in the world; and Whereas, several law enforcement officials, including previous heads of the FBI, have decried the USA PATRIOT Act and these Executive Orders as unnecessary to the prosecution of, and protection from, terrorism; Now, Therefore be it resolved, that we the citizens of Marlborough, New Hampshire, acting in the spirit of the U.S. Constitution, the N. H. Constitution, and our community, do hereby call upon our local, State and Federal officials: (1) To continue to preserve residents' freedom of speech, religion, assembly, and privacy; rights to counsel and due process in judicial proceedings; and protection from unreasonable searches and seizures, and to participate, to the extent legally permissible, in law-enforcement activities that threaten civil rights and civil liberties of the people of Marlborough, such as surveillance, wiretaps, and securing of private information, which the Act and Orders authorize; even if requested or authorized to infringe upon these rights by federal law enforcement acting under new powers granted by the USA PATRIOT Act or orders of the Executive Branch; (2) When acting within the Town of Marlborough, to work in accordance with the U.S. and N.H. Constitution and the policies of the Marlborough Police Department, and in cooperation with the Department, not engage in or permit detentions without charges or racial profiling in law enforcement; (3) To report to the Marlborough Board of Selectmen regularly and publicaly the extent to and manner in which they have acted under the USA PATRIOT Act, new Executive Orders, or COINTELPRO-type regulations, including disclosing the names of any detainees held in New Hampshire or any Marlborough residents detained elsewhere; (4) Including our United States Congressman and Senators, to monitor the implementation of the Act and Orders cited herein and actively work for the repeal of the parts of that Act and those Orders that violate fundamental rights and liberties as stated in the Constitutions of the State of New Hampshire and the United States of America. (Majority vote required). Petition Warrant Article.

Mrs. Anna Tilton moved the motion, seconded by George Iselin. Mrs. Tilton spoke to the Article.

Ms. Maureen Sullivan made the motion to amend to article to read:

.....judicial proceedings; and protection from unreasonable searches and seizures, and to **NOT** participate, to the extent legally permissible, in law-enforcement activities.....

Motion to amend seconded by Lawrence Robinson.

Mr. Rufus Frost, III spoke against the Article. Mr. Jerry Germer, Mr. Matt Meyer and Mr. George Iselin spoke for the Article.

The Moderator put the Article as amended to a voice vote.

Voice vote passed in the affirmative.

Article 12: To see if the Town will vote to send the following resolution to the New Hampshire General Court: Resolved, in its first two years of operation the Land and Community Heritage Investment Program (LCHIP) has helped communities throughout New Hampshire preserve their natural, cultural and historic resources and, therefore, the State of New Hampshire should maintain funding for LCHIP in its next biennial budget.

Mr. Lawrence Robinson moved the motion, seconded by Mr. Richard Butler. Mr. Robinson and Mr. Butler spoke to the motion. Mr. Mark Schauer asked for clarification of the article. After explanation the Moderator moved the motion for a vote.

Motion passed. Voice vote in the affirmative.

9:00 PM: The Moderator announced that it was now 9:00 PM, time for the closing of the polls. Mr. Fletcher asked if all those who wished to vote had done so. Seeing no further registered voters wishing to vote the Moderator closed the polls.

Article 13: Whereas, New Hampshire residents pay the 12th highest cost of insurance in the country; and Whereas, the cost of health insurance premiums for families has increased by 45% over the past three years; and Whereas, 100,000 New Hampshire residents have no health coverage and 77% of them have a full time worker at home; and Whereas, due to these rising costs almost half of New Hampshire's small business cannot afford health insurance coverage for their employees, therefore be it resolved That we, the citizens of Marlborough, New Hampshire, call on our elected officials from all levels of government, and those seeking office, to work with consumers, businesses, and health care providers to ensure that; Everyone, including the self-employed, unemployed, uninsured and underinsured, and small business owners has access to an affordable basic health plan similar to what federal employees received; Everyone, including employers, consumers, and the state, local and federal government makes a responsible and fair contribution to finance the health care system; Everyone receives high quality care that is cost efficient and medically effective; and That these efforts help control the skyrocketing cost of health care. (Majority vote required) (Petitioned article).

Mr. Matt Meyer moved the motion, seconded by Mr. Robert Leahy. Mr. Meyer and Ms. Mary Kelly Sutton spoke for the article, Mr. Tim Ruehr and Mr. Mark Schauer spoke against.

As a voice vote could not determine the outcome of this article, the vote went to a show of hands: Chief Dodge and Sandra LaPlante counted the hand votes as follows:

Yes: 43
No: 35

Motion passed in the affirmative by a show of hands.

Article 14: To give the Town of Marlborough an opportunity to vote for or against a U.S. war with Iraq, giving citizens a clear voice in the decisions of the U.S. Government. (Petitioned Article).

Mr. George Iselin moved the motion, seconded by Mr. Matt Meyer. Mr. Iselin spoke to the article. Mr. Eric Snider asked for clarification as to exactly what this article means.

Mrs. Anna Tilton made the motion to amend article to read: **"To give the Town of Marlborough an opportunity to vote against a U.S. war with Iraq, giving citizens a clear voice in the decisions of the U.S. Government."** and presented the Moderator with this change. Motion to amend seconded by Mr. Mark Schauer. Mr. Tim Ruehr made the motion to pass over this article, with the Moderator explaining that there was already a motion on the floor.

The Moderator moved the question to voters for a voice vote, explaining that a no vote will defeat the amendment.

Voice vote held, amendment defeated.

The Moderator directed voters back to Article 14. Mr. Lawrence Robinson made the motion to pass over this article, seconded by Mr. Tim Ruehr.

Voice vote in the affirmative to **pass over** Article 14.

Article 15: To see if the Town will vote to authorize the Selectmen to accept a portion of land at the end of Highland Avenue for a turn-around. Recommended by Selectmen.

Mr. Lawrence Robinson moved the motion, seconded by Mr. John Northcott. Mr. Robinson spoke to the article.

Voice vote passed in the affirmative.

Article 16: To hear reports of Town Agents, Auditors and Committees.

Mrs. Gina Paight moved the motion, seconded by Mr. Lawrence Robinson. Mr. Robinson explained that the above mentioned reports could be found in the Town's Annual Report.

Voice vote passed in the affirmative.

Article 17: To transact any other business that may legally come before this meeting, or take any action thereon.

Being no further business, the Moderator accepted a motion from Mr. Lawrence Robinson that the deliberative session of the meeting be closed at 9:30 PM and the ballots counted. Seconded by Mr. John Northcott.

Passed by acclamation.

Results of Ballots Cast:

SELECTMAN FOR THREE YEARS
Vote for 1

Kenneth A. Kerber.....92
Lawrence W. Robinson.....185
Rufus Frost (write-in).....1
Dan Mitchell (write-in).....1

FIRE WARD FOR 1 YEAR
Vote for One

Linwood C. Croteau.....208
Kelson Mulcahy.....40

ADVISORY BUDGET COMMITTEE MEMBER
For Two Years
Vote for Three

Jeff Miller.....210
Smattering.....30

ADVISORY BUDGET COMMITTEE MEMBER
For One Year
Vote for One

Ed Goodrich (write-ins).....3
Charlton MacVeagh, Jr. (write-in).....2
Smattering.....13

CEMETERY TRUSTEE FOR THREE YEARS
Vote for One

Barbara Woodward.....263

FIRE WARD FOR THREE YEARS
Vote for Two

Harry R. Brake.....209
Steven Thomas.....244

FROST FREE LIBRARY TRUSTEE
For 3 Years
Vote for One

Jacqueline A. Leahy.....267

RECREATION COMMITTEE MEMBER
For 3 Years
Vote for One

Jeff Castor (write-ins).....5

Greg Orkins (write-ins).....4
Smattering.....30

RECREATION COMMITTEE MEMBER
For 2 Years
Vote for Two

Jeff Castor (write-ins).....4
Bill Coutts (write-ins).....4
Kevin Southwell (write-ins).....4
Smattering.....26

SUPERVISOR OF CHECKLIST FOR 5 YEARS
Vote for One

Charlotte M. Crowell.....270

TRUSTEE OF TRUST FUNDS FOR 3 YEARS
Vote for One

Charlton MacVeagh, Jr.....257

MARLBOROUGH TOWN MEETING
YEAR 2003

Total Number of Names on Checklist.....1,166
Total Regular Ballots Cast.....285
Total Absetee Ballots Cast.....9

On a motion by Ellen Orkins to adjourn the meeting and a second by Noreen Fletcher, the Town Meeting was adjourned by Moderator John Fletcher at 10:40 PM.

Attest:
Ellen J. Orkins
Town Clerk

A true copy attest:
Ellen J. Orkins

VITAL STATISTICS - MARRIAGES IN 2003

DATE	BRIDE & GROOM	RESIDENCE
01/06/2003	Xing L. Lin	Malden MA
	See K. Tan	Marlborough
02/14/2003	Rebecca A. Blake	Marlborough
	Jason E. Chedester	Marlborough
02/14/2003	Maureen E. Lamery	Marlborough
	Robert W. Grantham	Marlborough
02/20/2003	Kimberly J. Rivest	Marlborough
	Brian K. Fontaine	Marlborough
04/19/2003	Melissa A. Sylvestre	Franklin NH
	Timothy R. Dutile	Marlborough
05/17/2003	Suzanne C. Raynes	Marlborough
	Sean C. Colburn	Marlborough
05/25/2003	Brandilee Wells	Marlborough
	Wayne U. Bills	Marlborough
06/07/2003	Patricia A. Koch	Marlborough
	Michael H. Brunjes	Marlborough
06/19/2003	Frances E. Ryan	Port Colborne
	Willard Morse	Marlborough
06/21/2003	Hien T. Le	Marlborough
	Robert G. Chase	Marlborough
07/20/2003	Annmarie Nichols	Marlborough
	Mark A. Way	Marlborough
08/09/2003	Miranda A. Goodale	Marlborough
	Jeffrey B. Etling	Massachusetts
08/16/2003	Karen L. Gauthier	Marlborough
	Stephen F. Conboy	Marlborough
08/17/2003	Nicole C. Atherton	Marlborough
	Chad J. Fontaine	Marlborough
08/30/2003	Patricia E. Stevens	Marlborough
	James F. McDonnell	Marlborough
09/27/2003	Debra L. Dean	Marlborough
	Robert S. Ball	Marlborough
10/19/2003	Carrie Marie T. Duhaime	Marlborough
	Micael R. Wallace	Marlborough
12/14/2003	Annelie J. Malony	Marlborough
	Robert E. Dion	Marlborough
12/14/2003	Janet Gordon	Marlborough
	Timothy J. Dziedzic	Marlborough

VITAL STATISTICS - BIRTHS 2003

DATE	CHILDS NAME & PLACE	PARENTS NAME
01/15/2003	Samuel L. Brandwein	Russell Brandwein
	Peterborough NH	Anita Oliveira
02/08/2003	Annalese K. Surrell	Jeremy Surrell
	Brattleboro VT	Kayla Surrell
03/14/2003	Deakon F. Lancey	Douglas Lancey
	Keene NH	Caitlin Lancey
03/14/2003	Josephine E. Switzer	Peter Switzer
	Keene NH	Pamela Switzer
03/17/2003	Ethan P. Fowler	Christopher Fowler
	Keene NH	Dawn Fowler
05/15/2003	Kirsten S. Farhm	Michael Farhm
	Keene NH	Julie Farhm
05/21/2003	Logan Z. Hood	Jarrett Hood
	Keene NH	Terri Hood
06/10/2003	Allison R. Slocum	Scott Slocum
	Peterborough NH	Jennifer Slocum
06/28/2003	Spencer E. Howery	Darrell Howery
	Keene NH	Lydia Howery
07/27/2003	Joshua C. White	Mark White
	Keene NH	Tracey White
08/16/2003	Madelyn J. Miner	Robert Miner
	Keene NH	Jaime Miner
08/20/2003	Miranda L. Boswell	Chad Boswell
	Peterborough NH	Catherine Boswell
08/21/2003	Felix A. Davis	Paul Davis
	Keene NH	Aurea Davis
09/15/2003	Isabel L. Badrawy	Sinan Badrawy
	Keene NH	Molly Badrawy
09/24/2003	Daniel H. Starkey	Fredrick Starkey
	Peterborough NH	Barbara Starkey
09/28/2003	Megan E. Bunce	Brian Bunce
	Keene NH	Lisa Bunce
11/06/2003	Philibert D. Miffek	Martin Miffek
	Peterborough NH	Maria Lariviere-Miffek
11/24/2003	Alexandra M. Hebert	Jacob Hebert
	Peterborough NH	Kristin Hebert
12/09/2003	Marlee A. Risley	Matthew Risley
	Peterborough NH	Meredith Risley

VITAL STATISTICS - DEATHS & BURIALS 2003

DEATHS

DATE	NAME	PLACE
01/20/2003	Thomas D. Parrish	Keene NH
02/22/2003	Annie E. larro	Westmoreland NH
03/13/2003	Richard J. Worden	Keene NH
03/13/2003	Dorothy V. Smith	Peterborough NH
04/06/2003	Phyllis B. St.John	Lebanon NH
06/16/2003	Onni O. Mackie	Keene NH
07/27/2003	Walter W. Glazier	Marlborough
08/02/2003	William F. Cumings	Marlborough
08/21/2003	Robert K. Sargent	Marlborough
09/11/2003	Sandra K. Hegeland	Keene NH
10/02/2003	Lester S. Robertson	Keene NH
10/14/2003	Helen P. Jewett	Lebanon NH
11/18/2003	Roger D. Voudren	Keene NH
12/13/2003	Walter J. Hazen	Winchester NH
12/24/2003	Margaret E. Breck	Marlborough

BROUGHT IN FOR BURIAL

DATE OF BURIAL	NAME	PLACE
04/17/2003	Alida Carpenter	Keene NH
04/23/2003	Stephen M. Nason	Keene NH
04/30/2003	Florence Goodnow	Swanzey NH
04/30/2003	Alice Porter	Claremont NH
04/30/2003	Beluah L. Stone	Swanzey NH
06/01/2003	Elizabet Grass	Kennebunk ME
06/12/2003	Marion F. Hodgkins	Southbridge MA
07/31/2003	Russell G. Trombley	Keene NH
09/05/2003	Helen Wallace	Bloomfield NJ
10/06/2003	Lester Robertson	Keene NH
10/24/2003	Anita D. Girouard	Keene NH

MARLBOROUGH SCHOOL DISTRICT
2004 WARRANT/BUDGET
AND SCHOOL REPORTS

CHAIR'S REPORT

On behalf of the entire school board, it is my pleasure to provide you with this update on the state of the Marlborough School for 2004.

It was again an honor for me to be associated with the dedicated individuals who make educating our children one of their top priorities. Unfortunately, we lost one of those dedicated individuals this year, as Sandy Helgeland passed away soon after school started. Sandy had worked in Marlborough for many years, and her kind heart, warm laugh and gentle spirit will be missed by all.

Everyone -- from the volunteers to the teachers to the staff in SAU 29 -- are committed to making our school the best it can be, and this past year proved to be no exception. These efforts brought us quite a bit of good news over the last 12 months, including:

- *State test scores that were among the highest in the SAU*
- *Meeting No Child Left Behind (NCLB) and Adequate Yearly Progress (AYP) standards*
- *Successfully negotiating a four-year teachers' contract that will continue to make Marlborough an attractive, affordable place to both work and live*
- *Starting full-time kindergarten, which contributed to Marlborough being one of only two districts in the SAU to experience an increase in our student population*
- *Having staff who are helping to lead the way for curriculum revisions in the SAU*
- *Continuing our efforts to involve the community in setting the direction for the future of our school through the efforts of the Best Schools, Facilities, and Safety Committees, and the PTA.*

To top it all off, we were able to end the last fiscal year in excellent financial shape, thanks to the cost constraints utilized by the staff, as well as some unanticipated savings in the health and special education accounts.

Through the hard work of all those involved, we are continuing to make Marlborough School a place the entire town can be proud of!

If I could end my comments now, I'm sure we'd all be happy. Unfortunately, there are some dark clouds on the horizon, and I need to take a few moments to fill you in on what they are and some of the steps the school board is taking to address them:

- First, due to changes in the state adequacy grant formula, Marlborough is going to suffer a substantial hit to our revenue line starting next year, almost $200,000 worth. We hope you will join us in writing all our representatives to ask them to review and reconsider these changes.

- Second, due to changes in the last census, Marlborough no longer qualifies for Title I funding, resulting in a hit of $30,000 to the budget.

These items, though, pale in comparison to the following:

Long before I became a member of the school board, I remember listening to past chairmen like John Fletcher and Dick Seaver talk about the problems associated with our old, tired building. These included heating, ventilation, electrical, plumbing, health and safety issues. Though we have addressed most of them as best we could over the last several years, it is now apparent that our piecemeal approach is no longer going to work. Here's why:

1. We finally received a response to the plan we submitted to address the issues raised in the state fire marshal's report that was filed three years ago. While providing us with some leeway on how to move forward, there were certain – and as you might expect – expensive, non-negotiable items we need to address.

2. As a result of the ongoing problems with our boiler, we asked the district to set aside funds to take care of this issue. This

was agreed to at the District Meeting in March, 2003. It is now apparent that, in order to best address the heating/hot water issue, we need to simultaneously address the ventilation system if we are to make the project both effective and efficient.

3. Given the increases in the use of technology and multimedia resources in education, as well as the need for communication and safety, we need to address the electrical and wiring systems in the entire building.

To compound matters, addressing any one of these issues can impact each of the others. This raises a number of additional questions, such as: Which problem should be corrected first? How much will it cost? Will it interfere with or need to be redone when addressing other problem areas? Are federal and/or state grants available to offset any of the costs, and would it matter if all of the needs were addressed as one large project as opposed to multiple, smaller projects?

As you can imagine, the implications for making a wrong decision are enormous. Given that those of us on the school board and the administration are not experts, we decided that, rather than try to guess which direction to take, the school board would put out a request for proposals to hire a firm to address all our architectural, mechanical and engineering needs. That led us to hire the firm Weller & Michael to do a complete review of our physical plant and the concerns raised by the fire marshal.

Weller & Michal has completed a site review of the building, surveyed the staff, students and community members, and are now examining what our needs will be one, five, and ten or more years down the road. They are in the early stages of putting together plans to show us how to effectively address our needs, as well as identifying the associated costs, advantages and disadvantages for doing so via the following options:

1. Prioritizing the identified needs and addressing them in small "bundles" year by year;
2. Renovation of all identified needs as one combined project;
3. Rehabilitation of all the building's needs and bring it up to contemporary standards;
4. In order to have a complete picture – especially for cost comparison purposes – identify the opportunities and costs for constructing a new facility.

Though we do not yet know what the results of this review will be, we do know that it is not going to be cheap, regardless of how we choose to proceed. We also know – and promise – that any decisions regarding what direction to head in will not be made without a thorough review of all the options, nor will they be made without seeking the input of the entire Marlborough community.

Addressing the facility needs of the school is an ongoing, difficult and expensive process. With your support and involvement, we are confident that we will be able to chart the best course – for both the short and long-term – for this wonderful town we call home.

I hope you find this information useful. If you have any questions, please do not hesitate to contact our principal, Susan Leach, or any member of the school board. And if you have the time, please stop by one of our monthly school board meetings. They are held the second Thursday of every month starting at 5:30 p.m. in the school library. Your presence and input is always welcome.

Let me conclude by saying it has been a pleasure to serve as the chairperson of the Marlborough School Board for the past year. Thanks to the efforts of the other board members, the faculty and the staff, you can rest assured that the functioning of your school is in very good hands.

Respectfully submitted,
James K. Carley, Chair
Marlborough School Board

ADMINISTRATIVE REPORT

This year marks the second anniversary of the No Child Left Behind (NCLB) legislation, a significant piece of federal legislation that has and will continue to have a tremendous impact on what and how we do what we do in schools, how we will measure it, and how we will be held accountable for student performance. Conceptually, I strongly believe that this legislation has many positive aspects that have the potential to result in school improvement. There are, however, significant problems related to: (1) the funding needed to comply with the law; (2) the strict reliance on a paper/pencil test to measure student performance; and (3) the sanctions that can be imposed on schools which do not meet federal standards.

Student performance is the focus of NCLB. Although there are many ways in which this can be measured, NCLB relies on the statewide testing program (NHEIAP) to provide the data by which schools are measured. This year, as in recent years, Marlborough's students have performed very well on these tests. At the third grade level, there was a marked improvement in scores -- 92 percent of the students scored at the "Basic or better" level in English language arts, and the mean scaled score was 8 points higher than the state scaled score. (Basic is the equivalent to "at grade level.") These students did similarly well in mathematics with 88 percent of the students scoring at the Basic or better level. Sixth grade students also performed well. Although basically the same in English language arts, scores in the other areas tested (mathematics, social studies, science) at this level show Marlborough's sixth graders' mean-scaled scores well above those for the state. In addition to scoring well according to state standards, scores earned by both the third and sixth graders place them well above federal expectations.

Marlborough's students at Keene High School also continue to perform well. This past year Marlborough had 97 students enrolled at the high school. These students are taking advantage of a wide range of academic, as well as co-curricular activities. Collectively, the overall grade point average (GPA) in the core subject areas (English, mathematics, social studies, science, and world language) for Marlborough's students increased slightly from last year. In English, 65 percent of the students earned a grade of "B" or better. In mathematics, 56 percent earned grades of "B" or better. In science, 62 percent of the students earned grades of "B" or better. Students enrolled in honors or Advanced Placement classes performed very well -- 88, 90, 68 and 100 percent of the students enrolled in honors or Advanced Placement classes in English, math, science, or social studies, respectively, earned grades of "B" or better.

I would like to have seen other criteria used to measure school performance. One such measure is parental involvement and support, which research shows is critical to student success and overall school quality. If this were an accepted measure, Marlborough would score very high. The impact of the Best Schools initiative, a strong PTA presence, and high volunteerism are characteristics of Marlborough School. These factors contribute to a very positive school environment and strong community ownership in, and support for, the school.

Another measure of a school ought to reflect the commitment and dedication of the staff. Again, if this were part of the criteria used to assess a school, Marlborough Elementary School would score very high. Your teachers have continued their efforts to ensure that the children are offered a well-coordinated and challenging curriculum. The work that went into the implemen-tation of a full-day kindergarten program is an example of this. Many have worked hard to broaden their subject area background and/or their skills to meet the needs of each child and to enhance their effectiveness as a teacher. This has come as a result of their involvement in quality professional development training in areas such as skillful teaching techniques, curriculum mapping, technology integration, teaching in the content area (reading, social studies), the needs of disabled students, and classroom management.

The constructive working relationship between the school board and staff continues to promote continuous school improvement. This is facilitated by good communication between the staff and board and by board members' recognition of, and interaction with, the staff. One example of this is the annual school board/staff goal-setting retreat. This activity not only produces a focus around which planning and allocation of resources occurs, but also a dynamic of cooperation and trust.

The Marlborough School community should be very proud of its school. The improvement that has occurred should not be taken for granted, nor should the strong support given to the school by the community. Continuation of this improvement is highly contingent upon open lines of communication between the home and school and a good understanding of what goes on in the schools. Please make the time to visit the school, to attend a school-related activity, or attend a school board meeting. Please be sure to attend the annual district meeting on Thursday, March 4, at 7:00 p.m.

Phillip G. McCormack, Ed.D.
Superintendent of Schools

PRINCIPAL'S REPORT

This summer we had little facility changes as we are waiting for the architect/ engineer's report to the Facility Committee. We do, however, now have more energy efficient lighting thanks to a Pay-As-You-Save (PAYS) plan with Public Service. Public Service paid for 50 percent of the project and we pay the rest over the next four years, using the monies we save with the more efficient lighting.

This year was our first year of full day kindergarten. We had predicted 18 students for this first year; however, to our surprise, we had 26 youngsters. Due to this surprise, we needed two kindergarten teachers. We, therefore, rearranged our classrooms to include one first and one second grade, a three-four combination, and one fourth and one fifth grade. This arrangement has worked well; however, our enrollment has continued to increase during the year and our primary classes are feeling a little pinched. We presently have 214 students; our anticipated enrollment at budget time last year was 198. We are one of the few schools in the area with such an increase in enrollment.

In September, the students, staff and parents were devastated by the death of our dear colleague and friend, Sandra Helgeland. We have sorely missed Sandy and her kind and giving ways. The Marlborough Education Association (MEA) has started a scholarship in her memory. Sandy was not only an outstanding special educator, she was also a cook extraordinaire. At special events and at staff celebrations, she would bake and cook mouthwatering desserts and casseroles. To this end, the MEA is creating a cookbook to sell in the community and school with the purpose of collecting funds to maintain the scholarship. Next fall will be the first installment (desserts) of the book. The MEA hopes you will be interested in purchasing a book and/or contributing a recipe. Please call the school if you are interested.

The Best Schools Teams (adult and student) had three successful Community Gatherings this past year. Last May, we had over 60 participants who helped to develop our discipline policy. In June, the school board held a Community Gathering to help develop school goals for the coming year. The staff felt this was the most successful goals meeting in which they have participated. In November, with over 80 in attendance, we developed action plans for the goals which had been developed in June. The Student Leadership has developed a "Kindness Counts" plan to encourage more kindness within our school. It has been a privilege to be a part of our state's Best Schools program.

Our theme for 2003 was "Make-a-Difference" and all our classrooms developed a plan for making a difference. The middle school students collected school items to send to students in Alaska where Sandy Helgeland had taught last year. The community, as well, donated gifts and a business in town provided the shipping. The principal in Alaska was overwhelmed by the generosity of our students and our community.

Mrs. Robinson's three/four classroom became pen pals with a small school in the country of The Gambia, located on The Gambia River in West Africa. The classroom has 16 children, ages 9 through 17. The school has been in existence for only two years; therefore, many of the students are just beginning to read and write. Mrs. Robinson's class decided to forego their holiday gifts and, instead, sent gifts to the students in The Gambia.

Mrs. Homeyer's second grade class collected food items for the Community Kitchen in Keene. The class also earned nearly $90 to give to the Kitchen and their earnings were matched by a generous donor. After leaving the food and monetary donation off at the Kitchen, Mrs. Homeyer's students then traveled to Cedarcrest where they read a big book which they had made at school.

I am so proud of the Make-a-Difference work our children have accomplished!

Our PTA is second to none. The members work hard to bring our school and community together. This past fall, rather than participate in the Pumpkin Festival, they decided to have a Fall Festival here at school. Throughout the gym, they had organized activities in which parents and children could mingle with one another and with others in the community. Face painting, tumbling, dancing, scarecrow making, were just a few of the activities the PTA had planned. We had over 100 community members, parents and staff attend this event. What a great evening! I would also like to extend my gratitude to the PTA for purchasing a laminator for the staff and an electronic Jeopardy game for the students. We, the staff, are grateful for all the support, time, and effort of the PTA!

This year we have a new course offering in the middle school. Middle school students have a choice of taking either Spanish or Reading Enrichment. Reading Enrichment is the new program developed by our Media Generalist, Mrs. Greenhalgh. Students watch a video of a classic and then have some thoughtful discussions, comparing and contrasting the content of these stories to the content of today's books or videos. The first books discussed were *The Importance of Being Earnest, Much To Do About Nothing* and *The Pirates of Penzance*. Mrs. Greenhalgh

is to be commended for taking on this new class so as to allow choices for our middle school students.

Our school Safety Committee has been committed to continuing to make Marlborough School a safe school. Students are now familiar with evacuations, whether it is a fire or any other emergency where they need to exit the school. They have also practiced lockdowns and reverse evacuation. Presently, the committee is planning an evacuation in case of a failure in one of the five dams in Marlborough. I am proud of the work of our Safety Committee and of the seriousness of our students during the drills.

Larissa Patnode, a third grader last spring, won the New Hampshire Pollution Control Poster contest. Her poster hangs on the wall in the Governor's office and copies of her poster have been sent to every school in the state. Larissa and her mother were invited to lunch with the Governor and other dignitaries to be officially presented with her award. Congratulations Larissa!

The staff spent its second year working on Curriculum Mapping, a process to align state standards to our curriculum. Teachers collaborate to identify gaps and redundancies in the curriculum. Where these occur, staff will make changes so as to have a more integrated curriculum, grades K-8. This past summer we were awarded a grant to allow staff to work on the maps. Nearly every staff member spent one 30-hour week developing maps for language arts and math. We believe these maps will help our students to improve their scores on the state assessment.

I am proud to announce that Marlborough School students did achieve Adequate Yearly Progress (AYP) on the 2003 state assessment. Although every year yields different results due to the number of regular and special education students taking the test, I am proud of my staff and the students here at Marlborough for their success in 2003. This progress, however, would not occur without the interest and commitment of the parents and the members of our community. I am so fortunate to be a part of such a caring and involved school and town.

For those of you have not visited our school very often, I ask you to come in and let me give you a tour or volunteer in some small way. You will be glad you did!

In conclusion, I would like to tell you what I tell my students every morning, "Do something nice for someone else and make a difference in someone's life."

Susan Leach, Principal

MARLBOROUGH GRADUATE
2004

GRADE 8

Leah Arnold
Gregory Baker
Shawn Bleau
Lacey Budd
Matthew Castor
Jonathan Clark
Natasha Derosier
Bethany DeYoung
Nicole Edgecomb
Elsie Goodrich
Sharon Kennedy
Phillip Kmetz
Nathan Lambert
Adam Laramie
Erika Marrotte
Miles Massey
Kurtis Mills
Hayden Norwood
Daniel O'Driscoll
Kari Olsen
Emily Smith
Jessica Stevens
Ryan Voudren
Caleb Washburn

GRADE 12

Jeremy Ascani
Zakery Blake
Ashlee Carter
Jennifer Chase
Anthony Coleman
Danielle Cumings
Jacquelyn Fairfield
Felicity Goodrich
Sariah Griffin
Jacob Iselin
Kelly Kilyanczik
Warren Luebkeman
Reed Meyer
Alyssa Mitchell
Crystal Nason
Kristie Orkins
Quincy Peabody
Jeremy Perez
Courtney Provenchia
Ashley Snow
Colin Sutton
Katelyn Wilber

OFFICERS, TEACHERS AND EMPLOYEES OF THE MARLBOROUGH SCHOOL DISTRICT

John F. Fletcher, Moderator
Susan A. Bemis, Clerk
Barbara B. Johnson, Treasurer

SCHOOL BOARD

James K. Carley, Chair	Term Expires 2005
Catherine L. Blanchard	Term Expires 2005
Frederick G. Mead	Term Expires 2004
Sylvie L. Rice	Term Expires 2006
Elaina M. Waibel	Term Expires 2006

ADMINISTRATION

Phillip G. McCormack, Ed.D.	Superintendent of Schools
Barbara S. Tremblay	Assistant Superintendent of Schools
Wayne E. Woolridge	Assistant Superintendent of Schools
John R. Harper	Business Administrator
Timothy L. Ruehr	Business Manager
Patricia Trow Parent	Manager of Personnel Services
Bruce Thielen	Director of Special Education
Kenneth DeVoid, Ed.D.	Special Education Coordinator
Michael Duhaime	Director of Technology Services

STAFF

	Degree/Experience
Susan Leach	M.Ed. 31 years
Robert Baker	B.S. 22 years
Jacinto Bowks	B.A. 12 years
Laura Caron	B.S. 5 years
Vivian Chiang-Nielson	B.S. 12 years
Donna Dearth	M.Ed. 20 years
Robin Fairfield	B.S. 4 years
Linda Frazier	B.E. 28 years
Charlotte Greenhalgh	M.S. 7 years
Elizabeth Homeyer	B.E. 21 years
Christine LaClair	M.Ed. 22 years
Rilda Letourneau	B.S. 9 years
George Mason, Jr.	B.S. 26 years
Ron McIntire	M.A.T. 24 years
Thomas Mercer	B.S. 7 years
Mee Yin Morrison	B.A. 8 years
Marlene Morse	B.E. 29 years
Patricia Murphy	M.Ed. 21 years
Susan Pomasko	B.S. 10 years
Joyce Puleo	B.S. 13 years
JoAnn Robinson	B.E. 19 years
Kristen Snowman-Shelley	M.Ed. 14 years
Nancy Stone	M.H.S. 7 years
Lawrence Taylor	B.S. 25 years
Janet Kenney	Secretary
Loretta Palmisano	School Nurse, B.S.N.
Shelley Earley	Occupational Therapist
Carol White	COTA
Melanie Greenwald	Physical Therapist
Melissa Reichert	Speech Therapist
Sandra Swinburne	School Psychologist
Jeanne Symonds	Evaluator
Darlene Harde	Reading Aide
Kimberly Harris	Library Aide
Susan Mastronunzio	Instructional Aide
Tania Ballou	Tutor
Charlotte Chamberlain	Tutor
Elise Day	Tutor
Laura Fay	Tutor
Kirsten Windsinger	Tutor
Dawn Kennedy	Food Service
Janice Robbins	Food Service
James Machado	Custodian
John Smith	Custodian

STATE OF NEW HAMPSHIRE

SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the Elementary School Gymnasium in said District on the 9th day of March, 2004, at 1:00 O'Clock in the afternoon to bring in your votes for the election of school district officers. The polls will open not later than 1:00 p.m., nor close earlier than 9:00 p.m.

ARTICLE 1: To choose all necessary school district officers:

One member of the school board for the ensuing three years

Given under our hands at said Marlborough, this _____ day of February, 2004.

James K. Carley, Chair
Catherine L. Blanchard
Frederick G. Mead
Sylvie L. Rice
Elaina M. Waibel

COMPLIANCE STATEMENT

This school district receives federal financial assistance. In order to continue receiving such federal financial assistance, this school district will not discriminate in their educational programs, activities or employment practices on the basis of race, language, sex, age, or handicapping condition, under the provisions of Title IX of the 1972 Educational Amendments; Section 504 of the Rehabilitation Act of 1973.

Complaints regarding compliance with Title IX regulations should be submitted in writing to the Title IX liaison for School Administrative Unit 29, the Personnel Manager, 34 West Street, Keene, New Hampshire.

Complaints regarding compliance with Rehabilitation Act of 1973 - Section 504 should be submitted in writing to the Director of Special Education, 34 West Street, Keene, New Hampshire.

Phillip G. McCormack, Ed.D.
Superintendent of Schools

FOR POSTING PURPOSES. SUBJECT TO CHANGE PRIOR TO POSTING.

STATE OF NEW HAMPSHIRE SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the Marlborough School Gymnasium in said district on the 4th day of March, 2004, at 7:00 o'clock in the evening to act upon the following articles:

ARTICLE 1: To hear the reports of agents, auditors, committees, or officers chosen, and to pass any vote relating thereto.

ARTICLE 2: To see what sum of money the District will vote to raise and appropriate for the support of schools, for the salaries for school district officials and agents, and for the statutory obligations of the District, or to take any other action in relation thereto. *(The Marlborough School Board supports favorable action on approval of the sum of $3,422,936.)*

ARTICLE 3: To see if the District will appropriate and authorize the school board to transfer up to $20,000 of its unencumbered funds, if any, remaining on hand at the end of fiscal year, June 30, 2004, to the High School Tuition/Special Education Fund established by the voters on March 9, 2000, for the purpose of paying future year unanticipated high school tuition and special education costs, or to take any other action in relation thereto. *(The Marlborough School Board supports favorable action on this warrant article.)*

ARTICLE 4: To see if the District will appropriate and authorize the school board to transfer up to $100,000 of its unencumbered funds, if any, remaining on hand at the end of fiscal year, June 30, 2004, to the Capital Reserve Fund established by the voters on March 9, 1989, for the purposes of construction and/or renovation of buildings and/or related costs to said construction and/or renovation, or to take any other action in relation thereto. If there is an insufficient undesignated fund balance as of June 30, 2004 to fund this appropriation and the appropriation in Article 3 (Tuition/Special Education Trust), Article 3 will be funded first, with any additional surplus to be applied to this warrant article. *(The Marlborough School Board supports favorable action on this warrant article.)*

ARTICLE 5: To transact any other business that may legally come before the meeting.

MARLBOROUGH

SCHOOL BOARD

James K. Carley, Chair
Catherine L. Blanchard
Frederick G. Mead
Sylvie L. Rice
Elaina M. Waibel

MARLBOROUGH SCHOOL DISTICT
2004-2005 PROPOSED BUDGET

EXPENDITURE ACCOUNTS	2002-2003 ACTUAL	2003-2004 BUDGET	2004-2005 PROPOSED BY SCHOOL BOARD
REGULAR INSTRUCTION			
Teachers' Salaries & Benefits	$1,004,225	$1,010,406	$1,074,369
Summer Program Salaries & Benefits	$1,473	$1,076	$1,076
Substitutes' Salaries & Benefits	$10,078	$12,476	$12,476
Purchased Service (science)	$0	$0	$2,400
Repairs To Equipment	$1,064	$1,220	$1,365
Fees/Environmental Camp	$1,788	$2,430	$4,110
High School Tuition (91 @ $7,696)	$578,645	$660,960	$700,336
Mileage	$55	$100	$100
Supplies	$22,249	$16,380	$17,163
Textbooks	$11,310	$11,805	$13,615
Computer Equipment/Software	$12,226	$7,397	$2,965
New Equipment	$3,315	$1,160	$860
New/Replacement Furniture	$4,317	$4,098	$2,867
Music Dues	$140	$0	$0
TOTALS	**$1,650,884**	**$1,729,508**	**$1,833,702**
SPECIAL EDUCATION			
Teachers' Salaries & Benefits	$82,219	$152,931	$143,304
Aide's Salary & Benefits	$13,058	$25,015	$26,604
Tutors' Salaries & Benefits	$67,381	$77,807	$71,970
Tutors' Salaries & Benefits-High Scho	$0	$0	$13,794
Occupational Therapy	$10,945	$9,000	$6,750
Physical Therapy	$8,968	$4,500	$7,200
Tuition-Preschool	$960	$1,600	$10,855
Tuition-High School (18 @ $13,644)	$200,977	$224,791	$245,592
Tuition-TNT Collaborative	$16,136	$19,000	$16,061
Tuition-Elementary Out-of-District	$26,990	$0	$46,918
Tuition-High School-Out-of-District	$41,906	$55,549	$48,300
Tuition- Summer Program	$2,986	$2,625	$0
Teaching Supplies	$987	$808	$1,965
Workbooks	$809	$1,819	$745
New Equipment	$78	$0	$741
TOTALS	**$474,402**	**$575,445**	**$640,799**
STAFF DEVELOPMENT			
Summer Curriculum Salaries	$1,054	$5,100	$3,000
Benefits	$107	$480	$480
Course Reimbursement	$6,936	$7,000	$7,000
Staff Development	$1,410	$1,225	$1,225
In-Service Training	$250	$1,600	$1,600
TOTALS	**$9,757**	**$15,405**	**$13,305**
SCHOOL BOARD/SAU			
Salaries-School Board	$4,400	$4,400	$4,400
Benefits	$354	$337	$337
Legal/Audit Services	$5,077	$6,900	$6,900
Advertising	$48	$200	$200
School Board Expenses	$1,505	$2,450	$2,450
NH School Boards Association	$2,430	$2,500	$2,700

EXPENDITURE ACCOUNTS	2002-2003 ACTUAL	2003-2004 BUDGET	2004-2005 PROPOSED BY SCHOOL BOARD
CO-CURRICULAR			
Cocurricular Advisors' Salaries	$2,100	$3,125	$3,700
Athletics Salaries	$3,625	$3,700	$4,450
Benefits	$685	$727	$864
Assemblies	$1,173	$2,330	$2,230
Officials	$2,370	$3,120	$3,120
Supplies	$1,528	$1,526	$1,909
Awards	$300	$300	$400
Athletic Uniforms	$500	$1,590	$1,468
Athletic Equipment	$620	$780	$1,074
Athletic/Cocurricular Dues	$395	$1,546	$2,136
TOTALS	**$13,296**	**$18,744**	**$21,351**
ATTENDANCE SERVICES			
Salaries	$200	$200	$200
TOTALS	**$200**	**$200**	**$200**
GUIDANCE SERVICES			
Guidance Salary & Benefits	$63,541	$66,054	$68,613
Testing Services	$487	$800	$0
Evaluation and Placement	$1,930	$1,900	$2,000
Testing-Accountability	$324	$100	$0
Supplies	$624	$238	$165
Dues	$30	$135	$135
TOTALS	**$66,936**	**$69,227**	**$70,913**
HEALTH SERVICES			
Nurse Salary & Benefits	$25,718	$30,679	$28,197
Physician Services	$1,600	$1,600	$1,600
Health Supplies/Equipment	$1,307	$775	$767
Dues	$0	$35	$35
TOTALS	**$28,625**	**$33,089**	**$30,599**
MEDIA SERVICES			
Media Generalist Salary	$20,078	$21,041	$22,639
Library Aide Salary	$4,439	$6,480	$6,674
Benefits	$1,879	$2,207	$2,350
Media Membership	$1,922	$1,575	$1,635
Educational TV	$247	$300	$0
Equipment Repair	$58	$500	$500
Library Supplies	$605	$491	$550
Library Books/Periodicals	$3,752	$4,623	$3,931
Software	$0	$0	$1,395
Equipment Replacement	$2,157	$1,445	$632
Media Supplies	$0	$438	$500
TOTALS	$63,763	$72,189	$71,405
CONSULTATION TO STAFF			
Special Education Consultatior	$2,444	$2,520	$2,520
TOTALS	**$2,444**	**$2,520**	**$2,520**
PSYCH/SPEECH PROGRAM			
Psychological Services	$20,443	$31,000	$31,000
Speech Services	$43,392	$40,785	$43,625
TOTALS	**$63,835**	**$71,785**	**$74,625**

MARLBOROUGH SCHOOL DISTICT
2004-2005 PROPOSED BUDGET

Salary-District Treasurer	$1,500	$1,500	$1,700
Benefits	$121	$115	$141
District Meeting Officials	$80	$280	$290
Legal Services-Negotiations	$5,024	$5,000	$0
Salary/Benefits-Stenographer	$534	$1,077	$1,077
Staff Reimbursements	$374	$500	$500
SAU #29	$119,009	$124,701	$130,528
TOTALS	**$140,455**	**$149,960**	**$151,223**
SCHOOL ADMINISTRATION			
Principal's Salary & Benefits	$69,366	$69,898	$72,528
Principals Retirement Stipend	$4,036	$4,638	$5,401
Secretary's Salary & Benefits	$34,433	$37,052	$41,777
Management Development	$30	$2,150	$2,150
Repairs	$120	$150	$250
Copier Maintenance	$1,760	$3,936	$3,716
Telephone	$4,787	$4,600	$4,400
Postage	$1,391	$1,300	$1,400
Printing	$1,231	$1,800	$1,425
Office Supplies	$481	$550	$300
Equipment	$0	$0	$0
Professional Dues	$838	$859	$859
Software/Computer Fees	$440	$5,769	$8,618
Graduation Supplies	$538	$700	$600
Administrative Stipend	$508	$600	$600
TOTALS	**$119,958**	**$134,002**	**$144,024**
BUILDING SERVICES			
Custodians' Salaries & Benefits	$73,812	$78,062	$81,659
Water/Sewer	$1,584	$1,600	$1,600
Rubbish Removal	$2,059	$2,200	$2,200
Repairs to Building	$14,943	$25,000	$20,000
Maintenance Services	$17,269	$11,350	$16,350
Insurance	$9,038	$9,296	$10,000
Custodial Supplies	$3,788	$5,500	$5,750
Electricity	$17,905	$20,000	$20,000
Fuel Oil/Gas	$10,347	$12,550	$12,550
Equipment	$4,049	$100	$2,400
Building Materials	$0	$1,500	$1,500
TOTALS	**$154,793**	**$167,158**	**$174,009**

52700 PUPIL TRANSPORTATION			
Regular Transportation-Elemer	$44,394	$45,726	$66,096
Special Transportation-Elemer	$5,619	$0	$0
Field Trips	$3,358	$6,920	$6,120
Athletic Transportation	$5,059	$5,750	$5,350
Regular Transportation-High S	$44,394	$45,726	$28,327
Special Transportation-High Sc	$15,712	$23,444	$10,000
TOTALS	**$118,535**	**$127,566**	**$115,893**
53000 OTHER EXPENSES			
Trust Funds/Scholarships	$4,000	$4,000	$4,000
TOTALS	**$4,000**	**$4,000**	**$4,000**
55200 FUND TRANSFERS			
Federal Programs	$0	$60,000	$40,000
Capital Reserve	$10,171	$50,000	$0
Expendable Trust	$20,000	$20,000	$0
School Lunch	$0	$70,000	$70,000
TOTALS	**$30,171**	**$200,000**	**$110,000**
GRAND TOTALS	**$2,721,915**	**$2,943,506**	**$3,126,958**

ESTIMATED REVENUES	**2002-2003 ACTUAL**	**2003-2004 BUDGET**	**2004-2004 PROPOSED**
Unreserved Fund Balance	$159,682	$205,099	$100,000
Local Property Tax	**$1,414,968**	**$1,423,448**	**$1,816,238**
Interest	$2,524	$2,500	$2,500
Lunch Local	$0	$45,000	$45,000
Trust Funds-Scholarships	$4,000	$4,000	$4,000
Shared Teacher Reimbursements	$37,123	$38,917	$45,115
Other Local Revenue	$1,796	$0	$2,750
NH Adequacy Grant	**$1,039,844**	**$1,051,066**	**$864,687**
NH Property Tax	**$515,825**	**$482,679**	**$482,679**
NH Building Aid	$10,171	$0	$0
NH Catastrophic Aid	$23,630	$0	$0
NH Child Nutrition	$0	$2,000	$2,000
Medicaid Reimbursement	$4,011	$5,000	$5,000
Lunch-Federal	$0	$18,000	$18,000
Federal Projects	$0	$60,000	$40,000
TOTALS	**$3,213,574**	**$3,337,709**	**$3,427,969**

Budget Increase	**$90,260**	**2.70%**
Property Tax Increas	**$392,790**	**20.61%**
Tax Rate Increase		**$2.86**
Tax Increase on home assessed for $100,000		**$286**
Decrease Since 1998-99 Year Property		**-3.12%**

* Compared to $2,372,866 in total property taxes in 1998/99 - the last year prior to the "Claremont" settlement

MINUTES OF THE ANNUAL SCHOOL DISTRICT MEETING OF THE MARLBOROUGH SCHOOL DISTRICT MARCH 6, 2003

Meeting called to order at 7:08 p.m. by the Moderator John Fletcher. The Moderator led the Pledge of Allegiance to our country's flag and introduced staff members and visiting officials. He asked the meeting for approval to allow the non-residents guests to speak if asked to. He then outlined the rules for the conduct of the meeting.

ARTICLE 1: Voted favorably by acclamation on the motion of Elaina Waibel, supported by Jim Carley, that the District receive the reports of agents, auditors, committees and officers as printed in the annual report.

ARTICLE 2: Voted favorably by acclamation on the motion of Jim Carley, supported by Frederick Mead, that the District raise and appropriate the sum of $3,223,560 for the support of schools, for the salaries for school district officials and agents, and for the statutory obligations of the District.

ARTICLE 3: Voted favorably by acclamation on the motion of Jim Carley, supported by Elaina Waibel, that the District approve the cost items included in the collective bargaining agreement reached between the Marlborough School Board and the Marlborough Education Association which calls for the following increases in salaries and benefits:

YEAR	ESTIMATED INCREASES
2003-04	$44,149
2004-05	$44,491
2005-06	$46,262
2006-07	$53,768

And, further, to raise and appropriate the sum of $44,149 for the 2003-04 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriation at current staffing levels paid in the prior fiscal year.

ARTICLE 4: To see if the District, if Article 3 is defeated, will authorize the Marlborough School Board to call one special meeting, at its option, to address Article 3 cost items only. This Article was passed over.

ARTICLE 5: Voted favorably by acclamation on the motion of Frederick Mead, supported by Jim Carley, that the District will vote to appropriate and authorize up to $49,000 of the undesignated fund balance available on July 1, 2003, to be used to find costs associated with the replacement of the Marlborough School's boiler. Said appropriation to be funded from any excess unreserved funds over $45,000, which is available on June 30, 2003.

ARTICLE 6: Voted favorably by acclamation on the motion of Cathy Blanchard, supported by Jim Carley, that the District appropriate and authorize the School Board to transfer up to $20,000 of its unencumbered funds, if any, remaining on hand at the end of fiscal year, June 30, 2003, to the High School Tuition/Special Education Fund established by the voters on March 9, 2000, for the purpose of paying future year unanticipated high school tuition and special education costs. If there is an insufficient undesignated fund balance as of June 30, 2003 to fund this appropriation and the appropriation in Article 5 (school boiler replacement), Article 5 will be funded first, with any additional surplus to be applied to this warrant article.

ARTICLE 7: Voted favorably by acclamation on the motion of Frederick Mead, supported by Jim Carley, that the District appropriate and authorize the School Board to transfer up to $50,000 of its unencumbered funds, if any, remaining on hand at the end of fiscal year, June 30, 2003, to the Capital Reserve Fund established by the voters on March 9, 1989, for the purposes of construction and/or renovation of buildings and/or related costs to said construction and/or renovation. If there is an insufficient undesignated fund balance as of June 30, 2003 to find this appropriation and the appropriation in Article 6 (tuition/special education trust), Article 6 will be funded first, with any additional surplus to be applied to this warrant article.

ARTICLE 8: Voted favorably by acclamation on the motion of Sylvie Rice, supported by Jim Carley, that the District approve the following statement and alert state and federal lawmakers to the concerns expressed in

the statement regarding unfounded and underfunded mandates.

Whereas NH School Districts face ever tightening budgets; and Whereas NH School Districts are finding it increasingly difficult to raise and appropriate sufficient dollars on the local level to provide their students a quality education; and Whereas newly enacted and existing federal mandates have placed an undue and heavy financial burden on local school district budgets:

Be It Therefore Resolved: That the voters of the District vigorously oppose any and all unfunded and under-funded federal educational mandates, including but not limited to, those contained in the recently enacted No Child Left Behind Law as well as those mandates historically unfunded within the IDEA/Special Education Laws.

ARTICLE 9: Voted favorably by acclamation on the motion of Elaina Waibel, supported by Jim Carley, that no further business appearing, that the meeting be adjourned at 8:29 p.m. on March 6, 2003.

Attest:
Susan A. Bemis, District Clerk

MINUTES OF THE MARLBOROUGH SCHOOL DISTRICT MEETING FOR THE ELECTION OF OFFICERS MARCH 11, 2003

At a legal meeting of the voters of the town of Marlborough, Cheshire County, State of New Hampshire, held on Tuesday, March 11, 2003, the following votes of those present and qualified to vote for Marlborough School District officials were, by them in open meeting, given to the Moderator, and said Moderator, in said meeting, in the presence of the Clerk and other election officials, and assisted by them, sorted and counted said votes and after the counting was completed made a public declaration of the whole number of votes cast, with the name of every person voted for and the number for each person as follows.

NUMBERS OF NAMES ON REGULAR CHECKLIST	1166

TOTAL NUMBER OF MARLBOROUGH SCHOOL DISTRICT BALLOTS CAST

REGULAR	271
ABSENTEE	2

TWO MEMBERS OF THE SCHOOL BOARD (Three years)

Sylvie Rice	Had 254 votes
Elaina Waibel	Had 228 votes

A true copy of record attest:
Susan A. Bemis, School District Clerk

REPORT OF SCHOOL DISTRICT TREASURER

for the
Fiscal Year July 1, 2002 to June 30, 2003

Marlborough School District

SUMMARY

Cash on hand July 1, 2002 (Treasurer's bank balance)		$ 175,389.18
Received from Selectmen (Include amounts actually received):		
Current Appropriation	$ 1,930,793.00	
Deficit Appropriation	_____	
Balance of Previous Appropriations	_____	
Advance on Next Year's Appropriations	_____	
Revenue from State Sources	$ 1,144,762.50	
Revenue from Federal Sources	$ 1,944.24	
Received from Tuitions	_____	
Received as Income from Trust Funds	_____	
Received from Sale of Notes & Bonds (Principal only)	_____	
Received from Capital Reserve Funds	_____	
Received from all Other Sources	$ 65,489.85	
Total Receipts		$ 3,142,969.59
TOTAL AVAILABLE FOR FISCAL YEAR (Balance & Receipts)		$ 3,318,358.77
LESS SCHOOL BOARD ORDERS PAID		($ 3,032,654.33)
BALANCE ON HAND JUNE 30, 2003(Treasurer's Bank Balance)		$ 285,704.44

Barbara A. Thomas
District Treasurer

AUDITORS' CERTIFICATE

This is to certify that we have examined the books, vouchers, bank statements, and other financial records of the treasurer of the School District of _____ of which the above is a true summary for the fiscal year ending June 30, _____, and find them correct in all respects.

Auditors: _____

Date: _____, _____ _____

PLODZIK & SANDERSON
Professional Association/Accountants & Auditors
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INDEPENDENT AUDITOR'S REPORT

To the Members of the School Board
Marlborough School District
Marlborough, New Hampshire

We have audited the accompanying general purpose financial statements of the Marlborough School District as of and for the year ended June 30, 2003 as listed in the table of contents. These general purpose financial statements are the responsibility of the School District's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the general fixed assets account group which should be included in order to conform with accounting principles generally accepted in the United States of America. As is the case with most municipal entities in the State of New Hampshire, the Marlborough School District has not maintained historical cost records of its fixed assets. The amount that should be recorded in the general fixed assets account group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Marlborough School District as of June 30, 2003, and the results of its operations for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements of the Marlborough School District taken as a whole. The combining and individual fund financial statements listed as schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Marlborough School District. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

October 16, 2003

Plodzik & Sanderson
Professional Association